



Roche Holding Ltd, Basel, Switzerland

Notice of the 2018 Annual General Meeting of Shareholders

to be held on Tuesday, 13 March 2018, starting at 10.30 AM (doors open at 9.30 AM),
at the Congress Center in the Basel Trade Fair Complex (entrance next to the 'Le Plaza' Swissôtel), Basel, Switzerland.
The Annual General Meeting will be held in German.

Agenda and proposals

1. Approval of the Management Report, Annual Financial Statements and Consolidated Financial Statements for 2017

The Board of Directors proposes that the Management Report, Annual Financial Statements and Consolidated Financial Statements for 2017 be approved.

2. Approval of the total amount of bonuses for the Corporate Executive Committee and the total bonus amount for the Chairman of the Board of Directors for 2017

2.1 The Board of Directors proposes the approval of a total of CHF 11,591,950 (excluding legally required employer's contributions to AHV/IV/ALV) in bonuses for the Corporate Executive Committee for 2017 (see 2017 Annual Report page 141 [for the total amount], page 137 [for the CEO of the Roche Group: shares blocked for 10 years] and page 138 [for the Corporate Executive Committee]).

2.2 The Board of Directors proposes the approval of the total bonus amount of CHF 558,390 (in form of shares blocked for 10 years and excluding legally required employer's contributions to AHV/IV/ALV, see 2017 Annual Report page 133) for the Chairman of the Board of Directors for 2017.

3. Ratification of the Board of Directors' actions

The Board of Directors proposes that the actions taken by its members in 2017 be affirmed and ratified.

4. Vote on the appropriation of available earnings

Net profit for 2017	CHF	7,200,102,551
Balance brought forward from 2016	CHF	877,981,254
Available earnings	CHF	8,078,083,805

The Board of Directors proposes the distribution of an ordinary dividend of CHF 8.30 (previous year CHF 8.20) gross per share and non-voting equity security (*Genussschein*)

	CHF	7,159,270,410
Transfer to free reserve	CHF	–
Total appropriation of available earnings	CHF	7,159,270,410
To be carried forward on this account	CHF	918,813,395

5. Board of Directors elections (nominations will be voted on separately)

Election of the members of the Board of Directors, the Chairman of the Board of Directors and the members of the Remuneration Committee

The Board of Directors proposes:

5.1 The re-election of Dr Christoph Franz to the Board as Chairman for a term of one year.

5.2 The re-election of Dr Christoph Franz as a member of the Remuneration Committee for a term of one year.

5.3 The re-election of Mr André Hoffmann, a representative of the current shareholder group with pooled voting rights (see 2017 Annual Report page 107), to the Board for a term of one year.

5.4 The re-election of Prof. Sir John Bell to the Board for a term of one year.

5.5 The re-election of Ms Julie Brown to the Board for a term of one year.

5.6 The re-election of Mr Paul Bulcke to the Board for a term of one year.

5.7 The re-election of Ms Anita Hauser to the Board for a term of one year.

5.8 The re-election of Prof. Richard P. Lifton to the Board for a term of one year.

5.9 The re-election of Dr Andreas Oeri, a representative of the current shareholder group with pooled voting rights (see 2017 Annual Report page 107), to the Board for a term of one year.

5.10 The re-election of Mr Bernard Poussot to the Board for a term of one year.

5.11 The re-election of Dr Severin Schwan to the Board for a term of one year.

5.12 The re-election of Dr Claudia Suessmuth Dyckerhoff to the Board for a term of one year.

5.13 The re-election of Mr Peter R. Voser to the Board for a term of one year.

5.14 The re-election of Mr André Hoffmann as a member of the Remuneration Committee for a term of one year.

5.15 The re-election of Prof. Richard P. Lifton as a member of the Remuneration Committee for a term of one year.

5.16 The re-election of Mr Bernard Poussot as a member of the Remuneration Committee for a term of one year.

5.17 The re-election of Mr Peter R. Voser as a member of the Remuneration Committee for a term of one year.

6. Approval of the total amount of future remuneration for the Board of Directors

The Board of Directors proposes the approval of a maximum total of CHF 10,000,000 (excluding legally required employer's contributions to AHV/IV/ALV) in remuneration for the Board of Directors until the 2019 ordinary Annual General Meeting, excluding the bonus for the Chairman of the Board of Directors for the financial year 2018 which will be proposed for approval at the 2019 Annual General Meeting (see 2017 Annual Report page 134).

7. Approval of the total amount of future remuneration for the Corporate Executive Committee

The Board of Directors proposes the approval of a maximum total of CHF 41,000,000 (excluding legally required employer's contributions to AHV/IV/ALV) in remuneration for the Corporate Executive Committee until the 2019 ordinary Annual General Meeting, excluding bonuses for the financial year 2018 which will be proposed for approval at the 2019 Annual General Meeting (see 2017 Annual Report page 142).

8. Election of the independent proxy

The Board of Directors proposes the election of BDO AG as the independent proxy for the period from 2018 until the conclusion of the 2019 ordinary Annual General Meeting of Shareholders.

9. Election of Statutory Auditors

The Board of Directors proposes the election of KPMG AG as Statutory Auditors for the financial year 2018.

Admission cards

Under the Company's Articles of Incorporation, shareholders wishing to attend the Annual General Meeting may request admission cards no later than Thursday, 8 March 2018, either from our Company (phone: 055 617 37 32, fax: 055 617 37 28) or from any bank branch domiciled in Switzerland. Shares (valor number: 1,203,211) must be deposited with the card issuer. §12 of the Articles of Incorporation requires that admission cards be issued in shareholders' names. Shareholders depositing shares with a bank are to request that the bank informs the Company of the names of the shareholders to whom admission cards have been issued. If necessary to accommodate the number of persons attending, the Annual General Meeting may be held in more than one conference room, with arrangements for transmitting the presentations and proceedings in their entirety. In any event, shareholders will be assured of being able to exercise their rights.

Documents

The Annual Report and the reports of the Statutory Auditors are on the Internet at <https://www.roche.com/investors.htm> and will be available for inspection by shareholders at our Basel offices from 14 February 2018. These and further documents are available on <https://www.roche.com/publications> or can be ordered by e-mail or fax: basel.warehouse-services@roche.com, fax: +41 (0)61 688 69 02.

Appointment of proxies

Shareholders who will not be attending the General Meeting in person may appoint a proxy to represent them. To do this, shareholders must sign their admission cards and deliver them to the persons they wish to appoint. In particular, shareholders may elect to have a third party represent them or they may be represented by the designated independent proxy.

BDO AG, Münchensteinerstrasse 43, 4052 Basel, Switzerland, serves as the designated independent proxy as defined in Art. 689c of the Swiss Code of Obligations. Shareholders wishing to be represented by the independent proxy should send their proxy authorisations and instructions directly to BDO AG.

Electronic authorisations and instructions to the independent proxy

Shareholders may cast their votes remotely at <http://roche.com/gv> by issuing electronic authorisations and instructions to the independent proxy. The requisite login data is enclosed with the meeting materials supplied to shareholders. Shareholders thus have the option of voting in person, through a proxy, or remotely by issuing electronic authorisations and instructions to the independent proxy. Shareholders may vote by remote electronic ballot, or change any instructions they may have communicated electronically, up to but no later than Sunday, 11 March 2018, at 8.00 PM. Due to practical reasons, the decision to vote by remote electronic ballot can only be reversed once, up to but no later than Thursday, 8 March 2018, at 4.00 PM, should a shareholder later decide he or she would rather attend in person or be represented by a proxy. Shareholders who have exercised their right to vote at a General Meeting by remote electronic ballot are not then permitted to attend the General Meeting in person.

Basel, 14 February 2018

On behalf of the Board of Directors,
Dr Christoph Franz, Chairman