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- 6 increased government pricing pressures;
- 7 interruptions in production;
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- 9 litigation;
- 10 loss of key executives or other employees; and
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Roche

2022 results

Basel, 2 February 2023





Group

Severin Schwan
Chief Executive Officer

Roche

2022 performance

2022: Good Group results



Group sales +2% driven by good performance in both divisions

- Pharma portfolio rejuvenation ongoing, key products offsetting LOE impact
- Diagnostics with good growth momentum driven by strong base business (+7%)
- Decline of roughly CHF 1 bn in COVID-19 sales

Profit and Cash Flow

Core EPS growth +5%, Operating Free Cash Flow remains strong (CHF 17.7bn)

Growth supported by key products and strong launches

- Pharma key products Ocrevus, Hemlibra, Vabysmo, Evrysdi, Tecentriq, Phesgo and Polivy continuing to grow strongly
- Key approvals achieved: Vabysmo in nAMD/DME in US/EU; Polivy in 1L DLBCL in EU/Japan/China; Tecentriq in adjuvant NSCLC in EU; Lunsumio in 3L+ FL in US/EU
- Launches of next generation of SARS-CoV-2 rapid antigen test 2.0, cobas® HCV DUO, Elecsys® pTau/AB42 ratio Gen2 CSF (FDA).

 Benchmark Ultraplus, Digital LightCyler, cobas® pure and 5800 (FDA)

Significant newsflow in 2023

- Pharma: 16 late-stage read-outs incl. 3 NMEs (tiragolumab, crovalimab, SRP-9001) and important line extensions for Tecentriq, Venclexta, Alecensa, Ocrevus, Lunsumio and TNKase; positive results for Tecentriq in adjuvant HCC and Susvimo in DME/DR achieved
- Diagnostics: CCM Vertical, LightCycler Pro, Anti-HEV IgG/IgM, HBeAg Quant, IL-6 Neonatal sepsis

2022: Guidance achieved



Targets for 2022		FY 2022		
Group sales growth ¹	Stable- to low-single digit	+2%	~	
Core EPS growth ¹	Low- to mid-single digit	+5%	~	
Dividend outlook	Further increase dividend in Swiss francs ²	CHF 9.50	~	

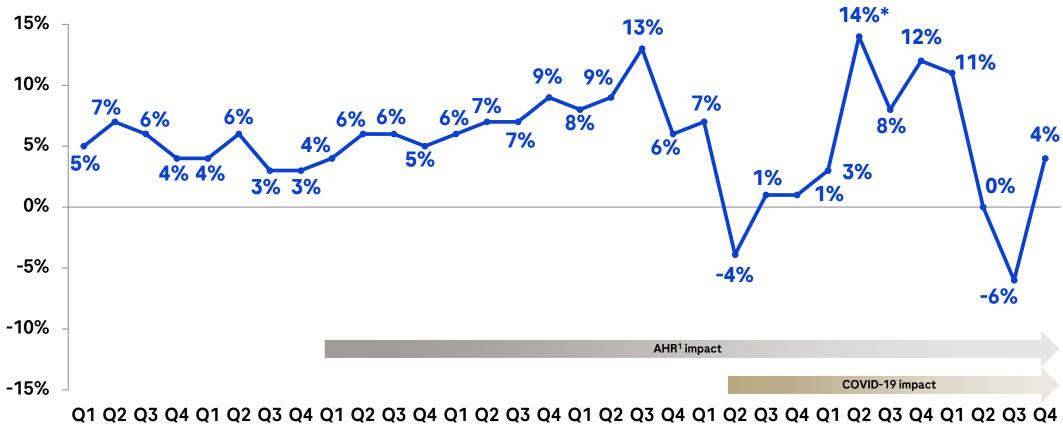




	2022	2021	Change in %	
	CHFbn	CHFbn	CHF	CER
Pharmaceuticals Division	45.6	45.0	1	2
Diagnostics Division	17.7	17.8	0	3
Roche Group	63.3	62.8	1	2

Quarterly sales performance: COVID-19 sales declining

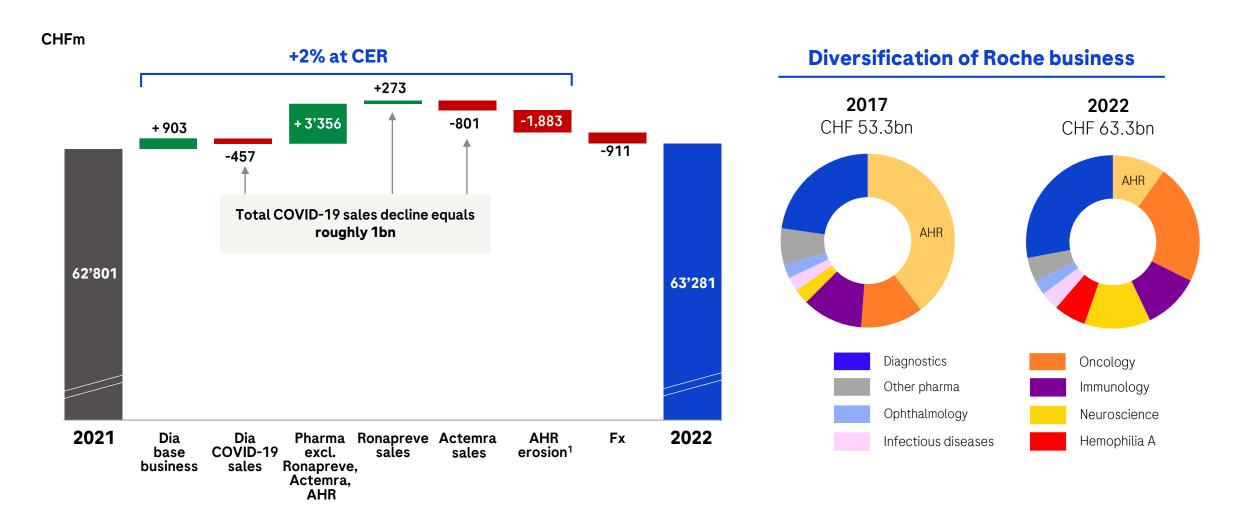




Q1 Q2 Q3 Q4 Q1 15 15 15 16 16 16 16 17 17 17 18 18 18 18 19 19 19 19 20 20 20 21 21 21 21 22 22 22 22

2022: Pharma and Diagnostics underlying business driving growth

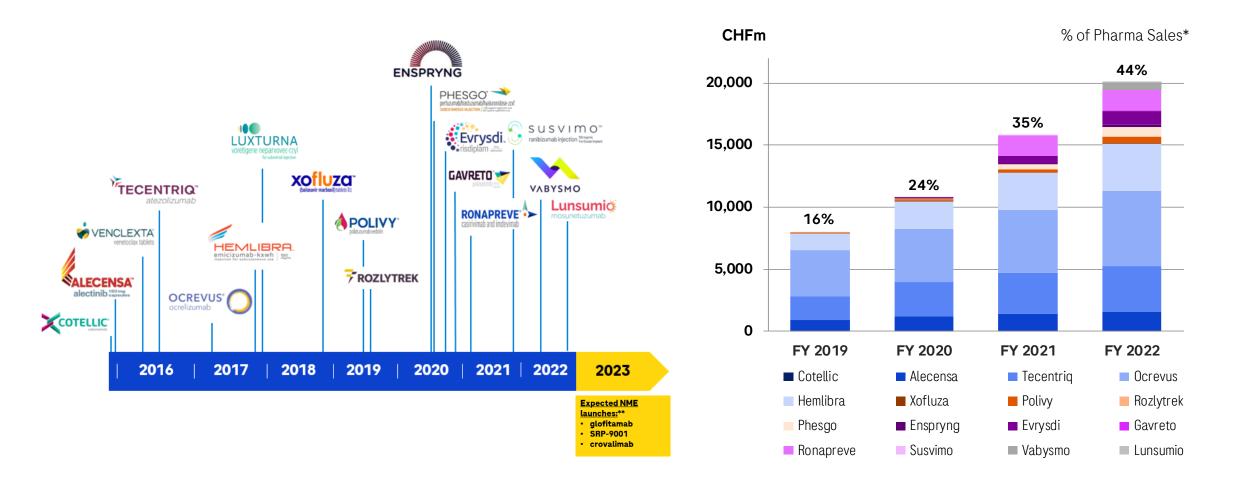




Pharma portfolio rejuvenation ongoing



16 blockbusters at the end of 2022, compared to 8 in 2015



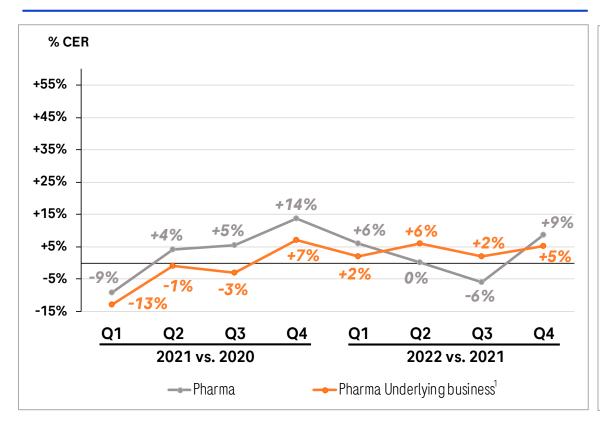
^{*} Venclexta sales booked by AbbVie and therefore not included, ** SRP-9001: Accelerated US-filing by partner company Sarepta; crovalimab: First filing in China

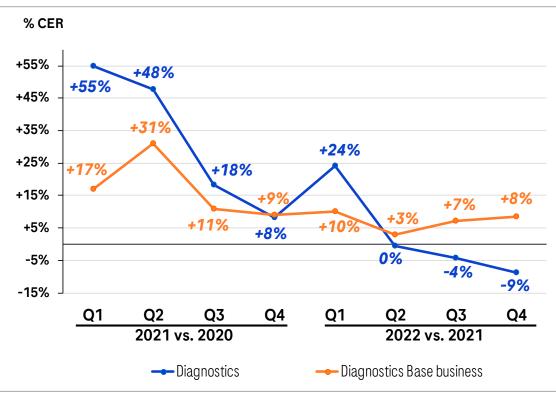




Pharma
Quarterly sales evolution 2021-2022

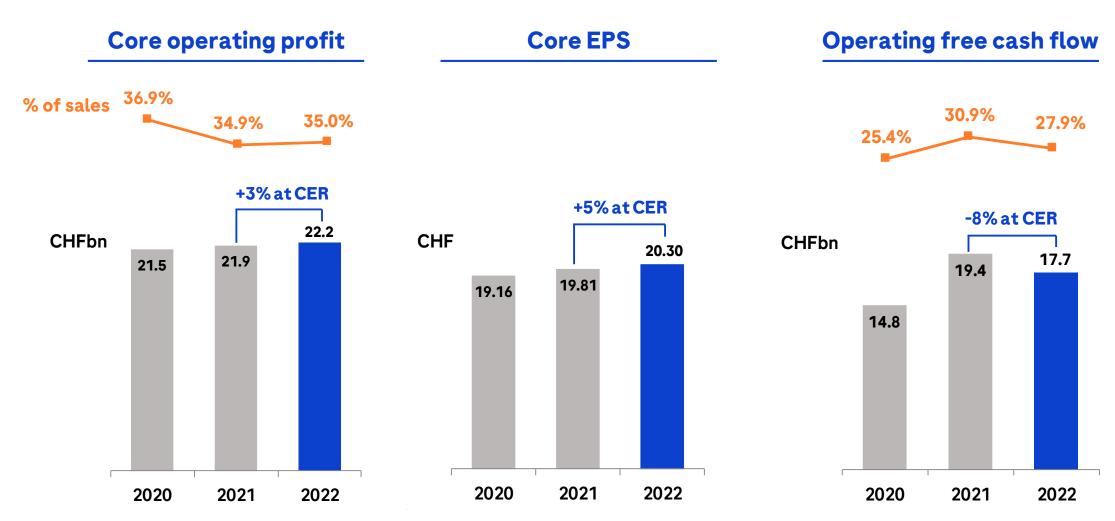
Diagnostics Quarterly sales evolution 2021-2022





2022: EPS growth +5%, operating cash flow remains strong

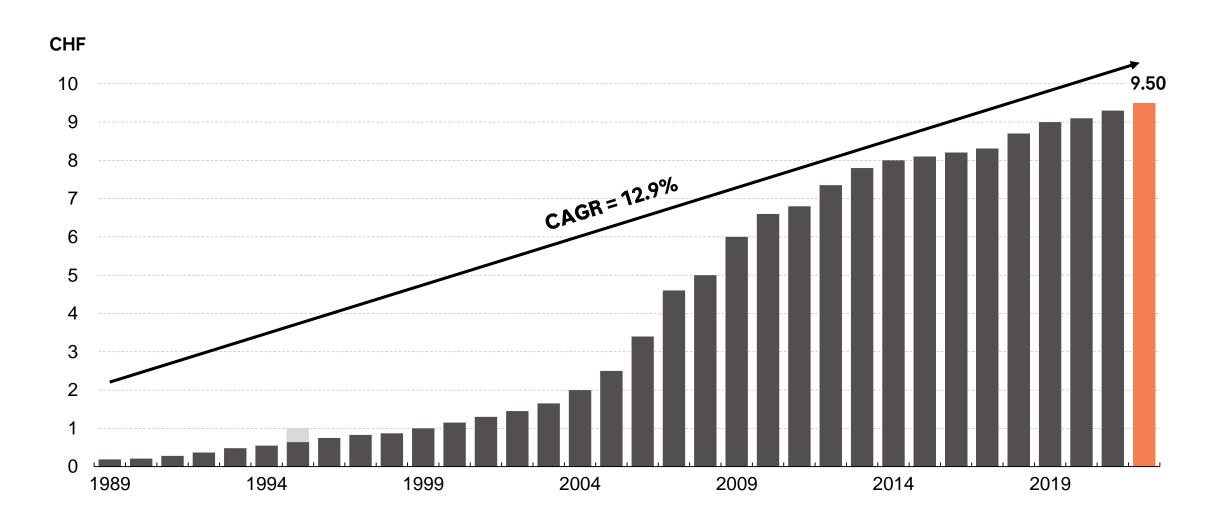




CER=Constant Exchange Rates

2022: 36th consecutive annual dividend increase







2022 performance

2023: Upcoming newsflow

Neuroscience

Ophthalmology



Pharma

Tiragolumab + Tecentriq in 1L PDL1+ NSCLC Glofitamab + GemOx in 2L+ DLBCL Tiragolumab + Tecentriq + chemo in 1L Lunsumio + Polivy in 2L+ DLBCL* Esophageal **Crovalimab** in PNH **Tecentrig + Avastin** in adjuvant HCC **Tecentriq** in adjuvant SCCHN Delandistrogene moxeparvovec (SRP-9001) in DMD **Tecentrig + chemo** in adjuvant TNBC Ocrevus 6m SC in RMS / PPMS **Tecentriq** neoadjuvant/adjuvant TNBC Phesgo OBI in HER2+BC **TNKase** in Stroke Alecensa in adjuvant ALK+ NSCLC Susvimo in DME Venclexta + azacitidine in 1L high risk MDS Susvimo in DR Venclexta + dexamethasone **Xolair** in Food allergy in R/R MM (t11;14)

Oncology/Hematology

Immunology

Diagnostics

CCM Vertical	Modular transportation system, integrated into existing cobas connection modules
LightCycler Pro	Flexible real-time PCR instrument with dual IVD and Research mode
Anti-HEV IgG and Anti-HEV IgM	Anti-HEV IgM: Immunoassay aiding in diagnosis of acute HEV infection in clinic. Anti-HEV IgG: Immunoassay aiding in detection of a recent or past HEV infection
HBeAg Quant	Immunoassay aiding in diagnosis, monitoring and predicting treatment response for patients with hepatitis B
IL-6 Neonatal sepsis (claim extension)	Immunoassay with dedicated claim aiding in diagnosis of sepsis in neonates

Diagnostics

2023 sales outlook



Sales drivers¹



Pharma: Key products with strong growth and momentum from ongoing launches

Diagnostics: Base business with solid growth



COVID-19 sales for Diagnostics and Pharma expected to decline by roughly CHF 5bn

AHR² sales expected to erode by roughly CHF 1.6bn

Group sales growth¹

Low single digit decline

2023 outlook



Group sales growth¹

• Low single digit decline

Core EPS growth¹

Broadly in line with sales decline

Dividend outlook

• Further increase dividend in Swiss francs

¹At Constant Exchange Rates (CER)

18





Pharmaceuticals Division

Thomas Schinecker CEO Roche Pharmaceuticals





New products compensate for loss-of-exclusivity and COVID-19 sales decline

	2022	2 2021 Chang		je in %	
	CHFm	CHFm	CHF	CER	
Pharmaceuticals Division	45,551	45,041	1	2	
United States	23,322	22,505	4	-1	
Europe	8,143	8,876	-8	-2	
Japan	4,949	4,506	10	26	
International	9,137	9,154	0	1	

CER=Constant Exchange Rates 20

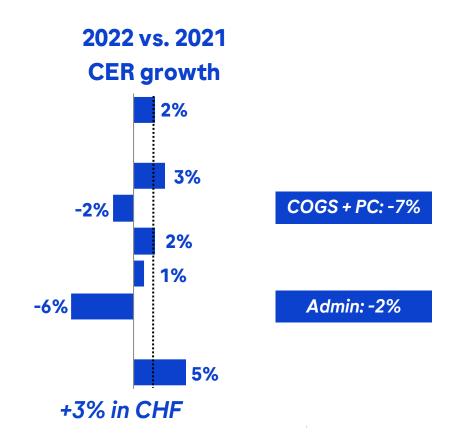




Core OP growth driven by higher gross profit, higher ROOI and lower G&A

20	22
CHFm	% sales

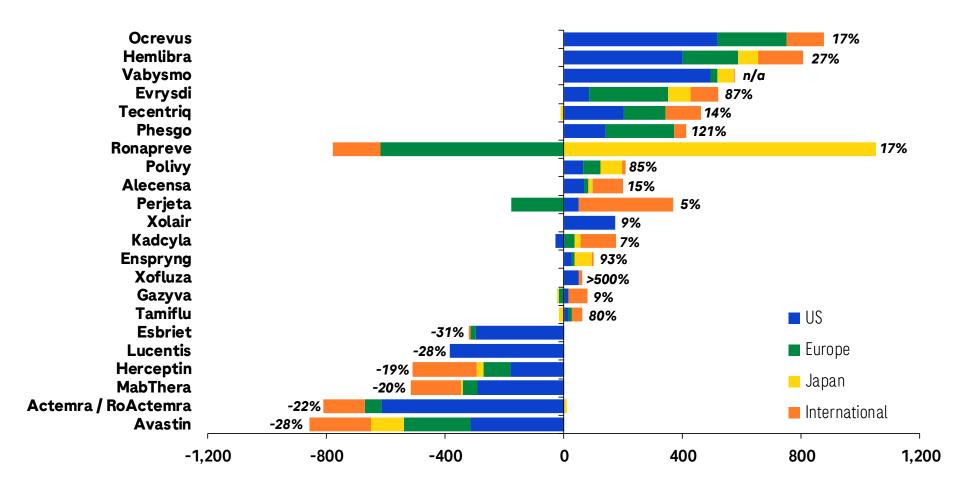
Sales	45,551	100.0
D 11: 0 11	7.077	(0
Royalties & other op. inc.	3,077	6.8
Cost of sales	-9,262	-20.3
M & D	-6,657	-14.6
R & D	-12,096	-26.6
G & A	-1,441	-3.2
Core operating profit	19,172	42.1







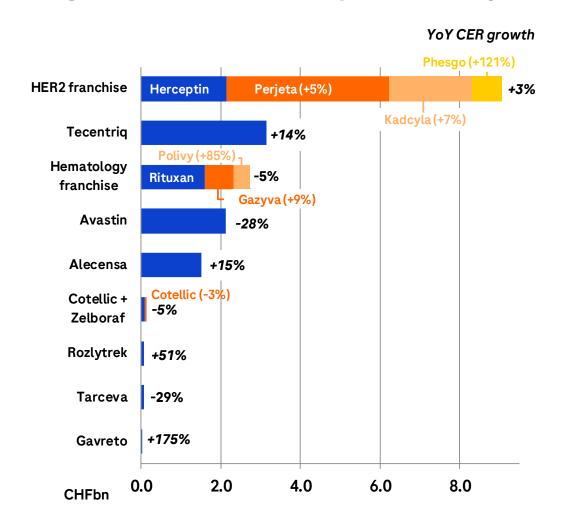
Currently 16 blockbusters, with Vabysmo and Phesgo emerging



2022: Oncology portfolio



Full year sales stable as portfolio rejuvenation progresses



HER2 franchise

- Kadcyla (+7%) with growth ex-US due to adjuvant BC
- Perjeta (+5%) driven by International; decline in EU due to conversion
- Phesgo (CHF 740m): 33% conversion in early launch countries*

Tecentriq

Growth (+14%) driven by adjuvant NSCLC, 1L HCC and 1L SCLC

Hematology franchise

- Venclexta**: Expanding patient share in 1L AML & 1L / R/R CLL
- Gazyva (+9%): Growth driven by 1L FL and in 1L CLL
- Polivy (+85%): Strong 1L DLBCL uptake in early launch countries;
 NCCN guideline inclusion as category 1 granted in Q1 2023
- Lunsumio: EU launch in 3L+ FL ongoing; US approval granted in Dec***;
 NCCN guideline inclusion as category 2A granted in Q1 2023

Alecensa

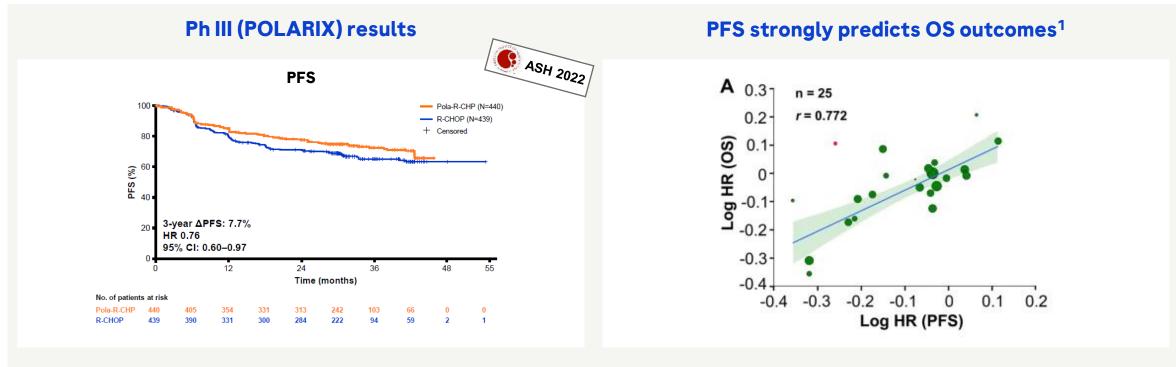
- Strong growth (+15%) and 1L ALK+ NSCLC leadership in major markets
- Ph III (ALINA) in adjuvant ALK+ NSCLC expected in 2023

Polivy in 1L DLBCL: First new treatment in >20 years



Included in NCCN guideline as category 1*; NICE reimbursement obtained**





- Updated Ph III (POLARIX) results: median follow-up 39.7 months demonstrated sustained PFS benefit in Pola-R-CHP (HR 0.76) vs. R-CHOP
- PFS is a valid endpoint recognized by all major health authorities to demonstrate efficacy benefit in 1L DLBCL
- Polivy in 1L DLBCL has significant potential to decrease cost for progressive disease, due to fewer patients progressing
- Approved in EU/UK/Japan/China/Canada, overall >50 countries; US filing: ODAC on Mar 9th and PDUFA date set for Apr 2nd

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Lunsumio & glofitamab: Expanding into earlier lines of treatment

Off-the-shelf, fixed duration with durable responses and manageable safety

Product profile

- High CR rate and durable responses
- Favorable tolerability with low grade CRS
- No required hospitalization

For outpatient setting, indolent disease (FL) and elderly/unfit patients

- Best in class efficacy potential, high CR rates and durable responses comparable to CAR-Ts
- Well tolerated with low rate of discontinuations and ICANS; low grade, predictable CRS
- Minimal CRS in 1L DLBCL combined with R + chemo

For aggressive disease (1L DLBCL, R/R DLBCL, MCL)

Regimen	Indication	Ph I Ph II Ph III	ASH 2022
Lunsumio	3L+FL		✓ US/EU approved
Lunsumio + Polivy	2L+ DLBCL (SCT-ineligible)	SUNMO	Readout 2023/24
Lunsumio + lenalidomide	2L+FL	CELESTIMO	IA 2024
Lunsumio	r/r CLL		
Lunsumio	1L DLBCL (elderly/unfit)		

1L DLBCL (elderly/unfit)

Key clinical trials

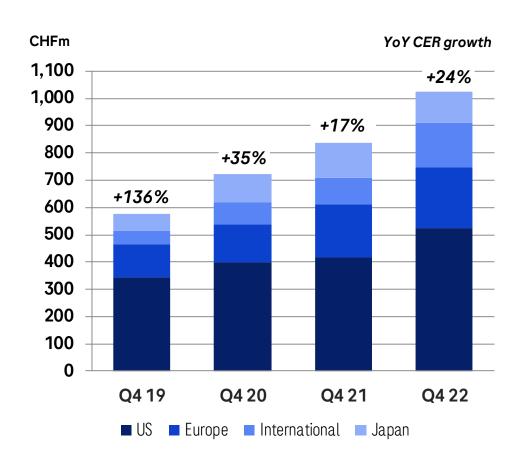
Regimen	Indication	Ph I Ph II Ph III	ASH 2022
glofitamab	3L+ DLBCL		Filed in US (PDUFA 1st July) Filed in EU
glofitamab + GemOx	2L+ DLBCL (SCT-ineligible)	STARGLO	Readout 2023
glofitamab + CD19x4-1BBL	r/r NHL		
glofitamab + CD19xCD28	r/r NHL		
Glofitamab + Polivy + R-CHP	1L DLBCL		Ph III to initiate in 2023

Lunsumio + Polivv

Tecentriq: Further adjuvant read-outs in 2023



First positive read-out in adjuvant HCC; first PD-(L)1 with pivotal SC results filed



Q4 update

SC: EU and US filing (PDUFA date set for Sep 15th)

Lung franchise (NSCLC, SCLC)

- EU: 1L SCLC with continued growth
- US: Continued strong launch in adjuvant NSCLC

GI franchise (HCC)

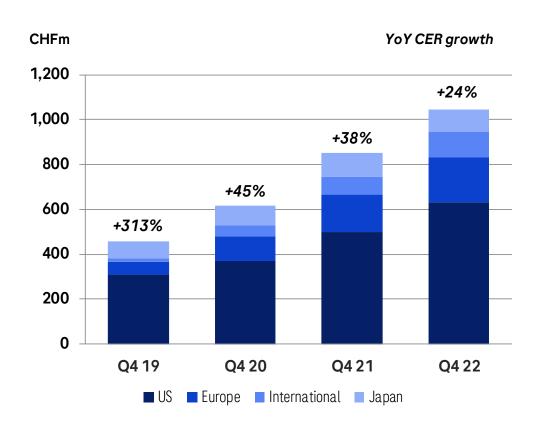
- US/EU/Japan: Further growth in 1L HCC
- Ph III (IMbrave050) in adjuvant HCC met RFS primary endpoint;
 OS immature

- Ph III results in adjuvant SCCHN and TNBC expected; Ph III (IMpower030) in periadjuvant NSCLC continues to 2024
- Ph III (SKYSCRAPER-01) Tecentriq + tiragolumab in 1L NSCLC

Hemophilia A: Hemlibra, new global standard of care



36% US/EU-5 patient share reached



Q4 update

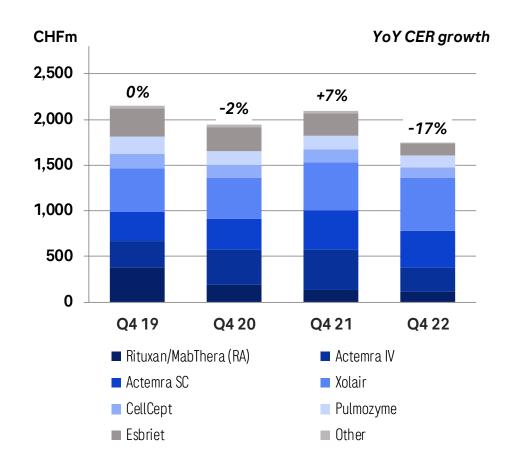
- >19,000 patients treated globally
- Hemlibra continues to penetrate across all approved patient segments
- Ph III (HAVEN 7) in infants (0-1 year) interim data presented at ASH 2022
- SPK 8011 (hem A gene therapy) 5-year data with stable Factor VIII levels presented at ASH 2022

- EU: Label extension to include moderate patients (HAVEN 6) granted in Q1
- US/EU: Further patient share gains in non-inhibitors
- SPK 8011 pivotal Ph III to be initiated

Immunology: Actemra COVID-19 sales declining and Esbriet LOE



Xolair autoinjector approval and Ph III food allergy readout expected in 2023



Q4 updates

Actemra (-22%)

- COVID-19 related sales declining
- Shift from IV to SC ongoing, SC share reaches 60%

Xolair (+6%)

Market leader in asthma biologics and strong growth in CSU

Esbriet (-48%)

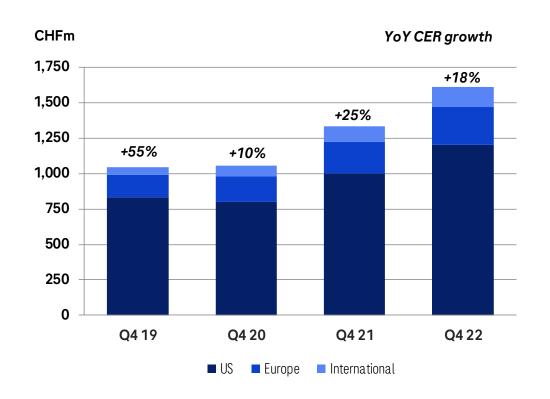
• US: Generic competition

- US approval of Xolair autoinjector expected; Ph III (OUtMATCH) in food allergy to read out
- Ph III ASO factor B in IgAN to be initiated
- Ph III (INShore) Gazyva in PNS to be initiated

Multiple Sclerosis: Global leader, reaching 21% patient share



Ph III results for 6M SC Ocrevus expected in 2023



Q4 update

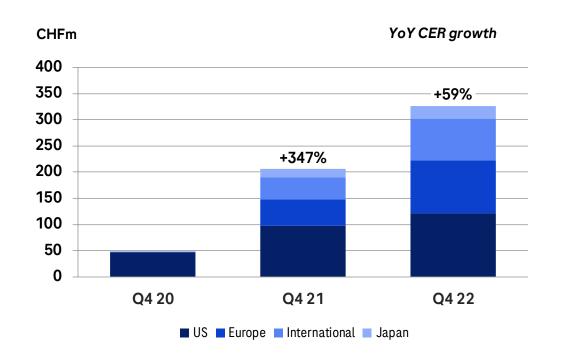
- #1 treatment in US and EU-5, both in total share and new to brand share
- Higher retention rate than other MS medicines

- US/EU: Further market share gains expected
- Ph III (OCARINA II) Ocrevus SC with Q6M dosing in RMS & PPMS data read out expected
- Ph III (GAVOTTE/MUSETTE) high-dose Ocrevus nearing recruitment completion in Q1

Spinal Muscular Atrophy: Evrysdi market leader in US and Japan



Switches remain a key source of new patient starts



Q4 update

- >7,000 patients treated worldwide; retention rate in first 12 months of ~90% globally
- US: Growth driven by switch and naive patient starts including patients <2 months old
- Ex-US: Continued strong growth and share gains in all major markets

- Continued growth and market share gains
- EU: Label extension (<2 months old) based on Ph II (RAINBOWFISH) expected

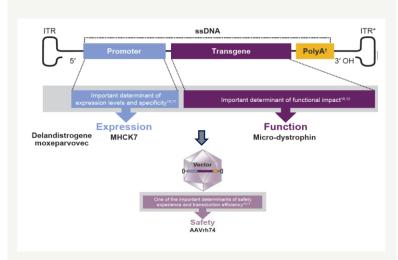
SRP-9001 in DMD: Pivotal Ph III results expected at year-end





First and potential best-in-class gene therapy

Delandistrogene moxeparvovec



- Targeted delivery of functional shortened dystrophin transgene to muscle tissue
- Vector and promotor specifically designed for skeletal & cardiac muscles
- Transgene can enable meaningful and durable response

Clinical trial program overview

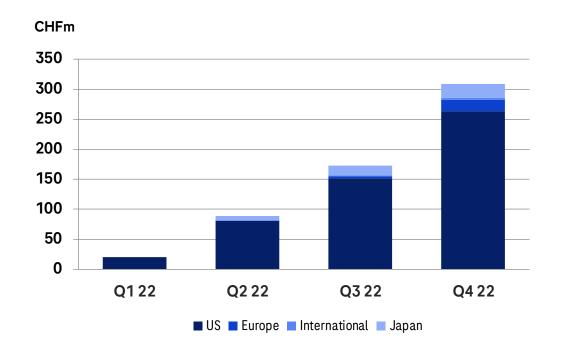
Study	DMD subgroup	Ph I	> Ph II	Ph III	Comment
101	Ambulatory, 4-7 yrs.				US filing by Sarepta
102	Ambulatory, 4-7 yrs.				US filing by Sarepta
103 (ENDEAVOR)	Ambulatory, 3-18 yrs Non-ambulatory, all ages				US filing by Sarepta*
301 (EMBARK)	Ambulatory, 4-7 yrs.				Data read out expected Q4 2023
302 (ENVOL)	Ambulatory, 0-3 yrs.				Ph II to initiate in 2023
303 (ENVISION)	Ambulatory, 8-18 yrs Non-ambulatory, all ages				Ph III to initiate in 2023

- Positive functional and clinically meaningful results at multiple time points (including 1, 2, 4 years after treatment) with consistent safety profile shown for >80 patients
- US filing by partner Sarepta accepted and priority review granted with PDUFA date set for 29th May
- Ph III (EMBARK) read out expected in Q4; results will form the basis for EU filing

Ophthalmology: Excellent Vabysmo launch



More than 450k vials shipped globally in first 11 months of launch



Q4 update

Vabysmo

- US: Strong uptake with switches primarily from aflibercept; use in naive patients further accelerating
- Rapid launch uptake in UK & Japan
- Positive Ph III (BALATON/COMINO) results for Vabysmo in RVO achieved

Susvimo

 Positive Ph III (PAGODA/PAVILLION) results for Susvimo in DME/DR achieved

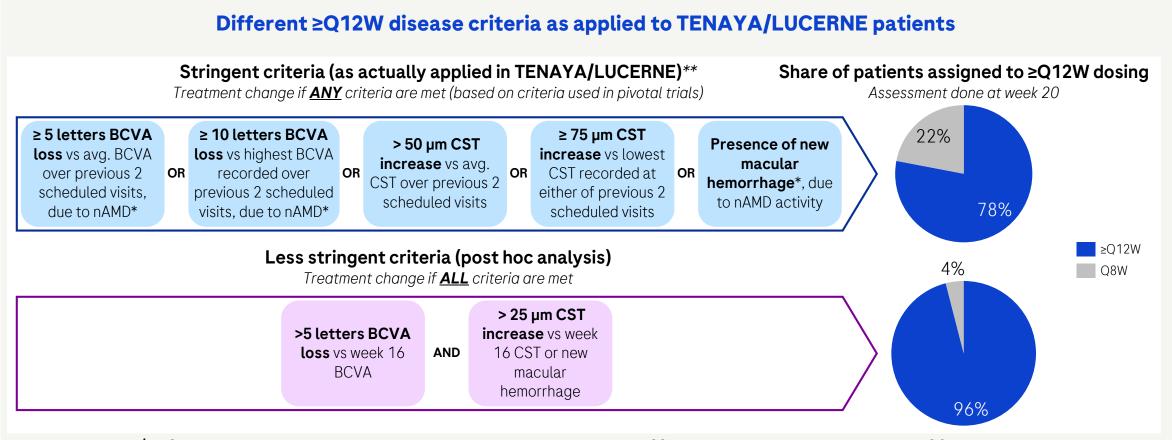
- Vabysmo: Continued growth and market share gains in nAMD & DME
- Ph III (MEERKAT/SANDCAT) anti IL-6 mAb in UME started
- Ph III results for Vabysmo in RVO and Susvimo in DME/DR to be presented at Angiogenesis (Feb 10-11)

Vabysmo: Chosen disease criteria impacts dosing interval





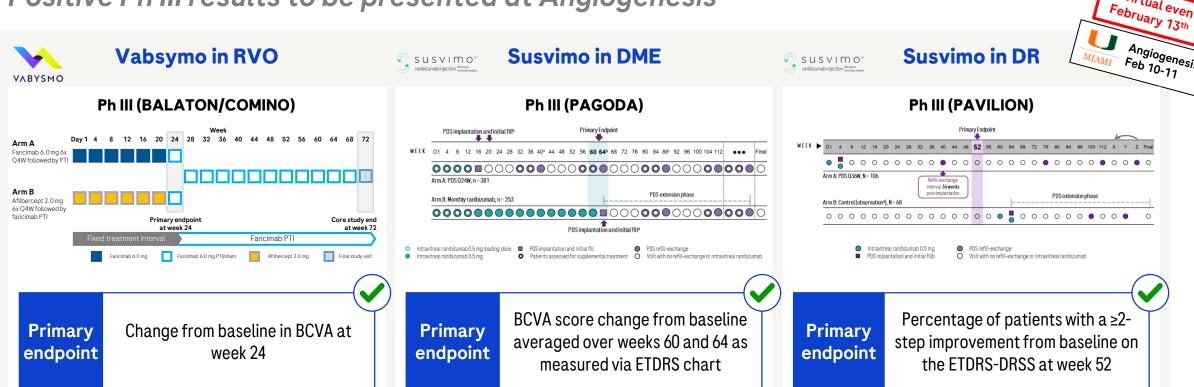
Vabysmo nAMD trials use vision or anatomical disease activity criteria, reflecting clinical practice¹



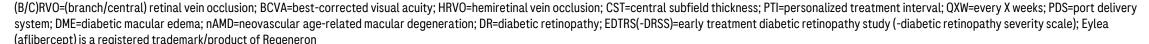
- Ph III TENAYA/LUCERNE trial with stringent patient-centric criteria resulted in 22% of patients being allocated to Q8W dosing
- Using less stringent criteria, only 4% of patients would have been assigned to Q8W dosing (post hoc analysis)

Ophthalmology: Adding new indications

Positive Ph III results to be presented at Angiogenesis



- All studies met their respective primary endpoints; safety profiles were consistent with previous trials
- Results to be presented at the Angiogenesis virtual medical meeting (Feb 10-11)
- IR virtual event planned for Feb 13th (4:30 5:30pm CET/7:30 8:30am PST); clinical results to be presented by Veeral Sheth, MD (retinal specialist and clinical investigator)



2023: Key late-stage news flow*



	Compound	Indication	Milestone	
	Hemlibra	Moderate hemophilia A	EU approval	
	Polivy + R-CHP	1L DLBCL	US approval	
Pogulatory	Vabysmo	RVO	US approval/EU filing	
Regulatory	Tecentriq	Subcutaneous administration	US approval/EU filing	
	Glofitamab	3L+ DLBCL	US/EU approval	
	Xofluza	Influenza (paediatric 1+ yrs.)	EU approval	✓
	Tecentriq + Avastin	Adjuvant HCC	Ph III IMbrave050	✓
	Tecentriq + chemo	Neoadjuvant / adjuvant TNBC	Ph III GeparDouze/NSABP B-59	
	Tecentriq	Adjuvant SCCHN	Ph III IMvoke010	
	Tecentriq + chemo	Adjuvant TNBC	Ph III IMpassion030	
	Tiragolumab + Tecentriq	1L PDL1+ NSCLC	Ph III SKYSCRAPER-01	
	Tiragolumab + Tecentriq + chemo	1L esophageal cancer	Ph III SKYSCRAPER-08 (China only)	
	Venclexta + dexamethasone	t(11;14) R/R MM	Ph III CANOVA	
	Venclexta + azacitidine	1L high risk MDS	Ph III VERONA	
Phase III / pivotal	Alecensa	Adjuvant ALK+ NSCLC	Ph III ALINA	
	Phesgo OBI (on body injector)	HER2+ BC	Ph I (pivotal)	
readouts	Crovalimab	PNH	Ph III COMMODORE 1/2	
	Glofitamab + GemOx	2L+ DLBCL	Ph III STARGLO	
	Lunsumio + Polivy	2L+ DLBCL	Ph III SUNMO**	
	Delandistrogene moxeparvovec (SRP-9001)	DMD	Ph III EMBARK	
	Ocrevus 6m SC	RMS / PPMS	Ph III OCARINA II	
	TNKase	Stroke patients 4.5-24h	Ph III TIMELESS	
	Susvimo	DME	Ph III PAGODA	~
	Susvimo	DR	Ph III PAVILION	~
	Xolair	Food allergy	Ph III OUtMATCH	

^{*} Outcome studies are event-driven: timelines may change; ** Results are event-driven; read-outs expected in 2023/24





Diagnostics Division

Matt Sause CEO Roche Diagnostics





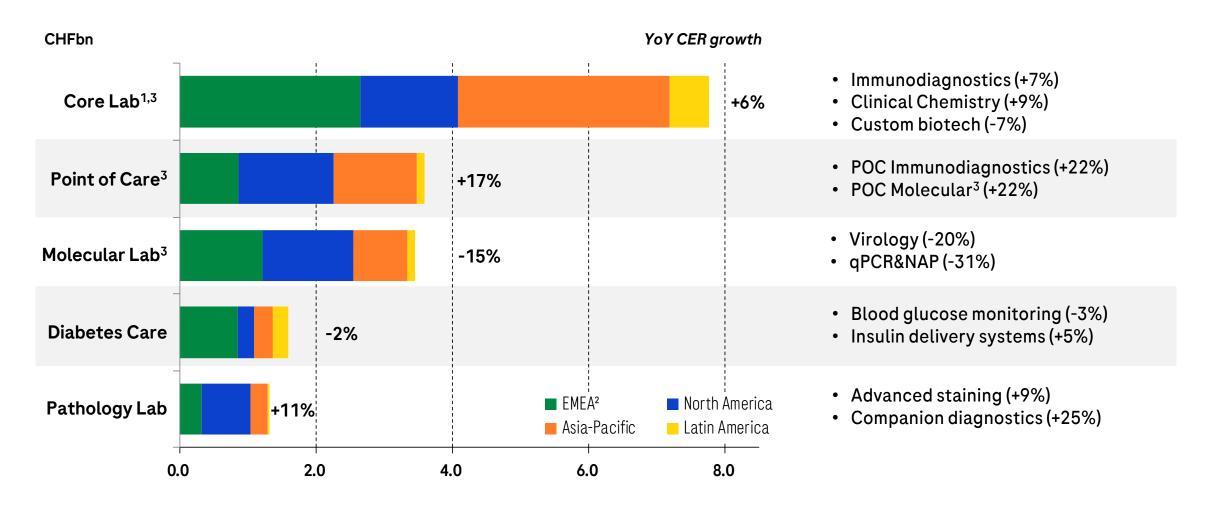
Sales increase of +3% driven by base business offsetting COVID-19 testing decline

	2022	2021	Change in %	
	CHFm	CHFm	CHF	CER
Diagnostics Division	17,730	17,760	0	3
Core Lab ¹	7,775	7,560	3	6
Point of Care ¹	3,589	3,134	15	17
Molecular Lab ¹	3,450	4,174	-17	-15
Diabetes Care	1,598	1,690	-5	-2
Pathology Lab	1,318	1,202	10	11

2022: Diagnostics Division highlights

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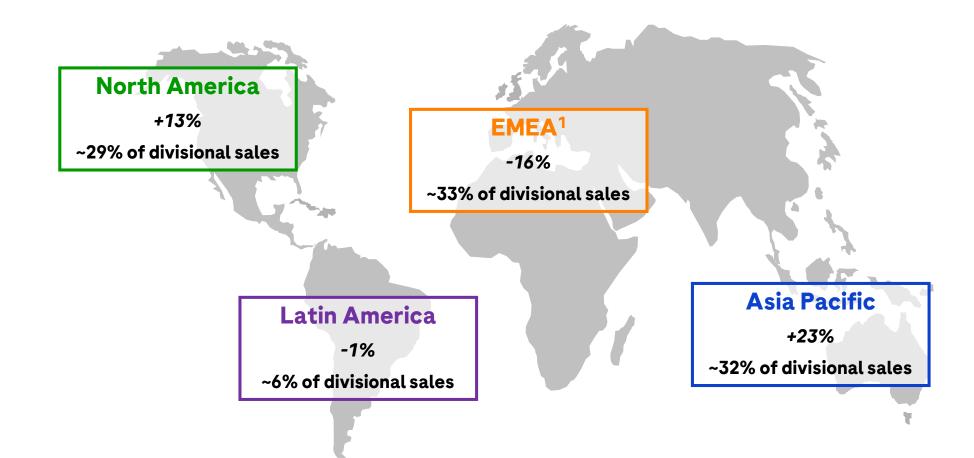
Strong growth despite a high base in 2021



2022: Diagnostics Division regional sales



Strong base business growth across all regions

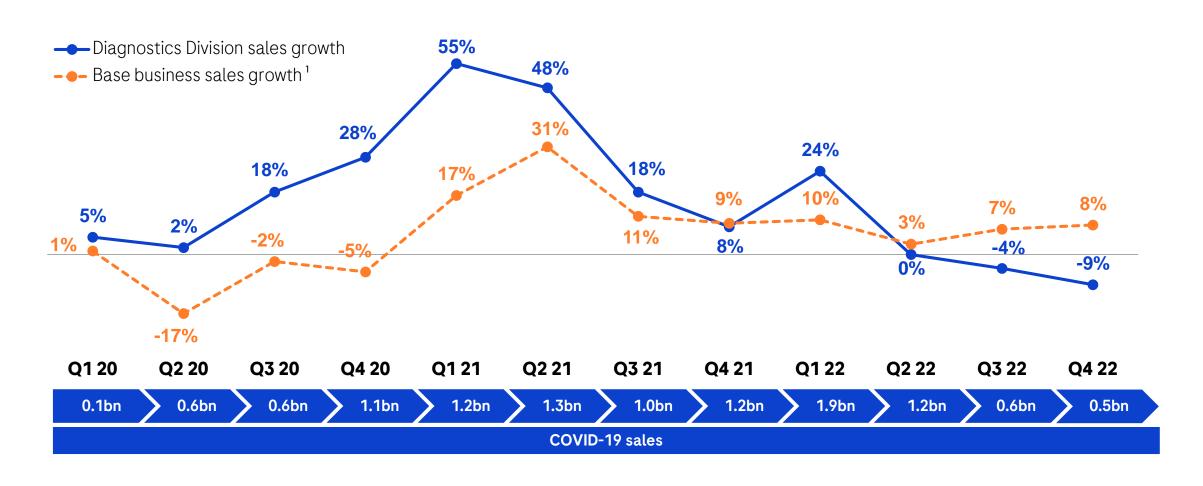


Growth rates at CER (Constant exchange Rates); ¹ Europe, Middle East and Africa

Diagnostics Division sales growth by quarter



Strong base business growth



2022: Diagnostics Division

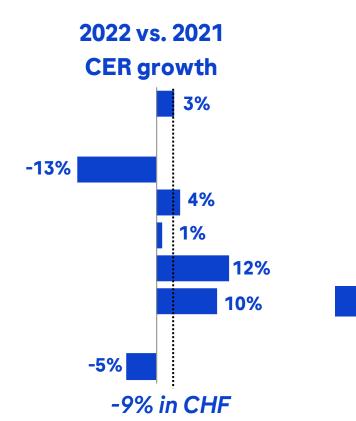


Core operating profit decline of -5%

2022			
CHFm	% sales		

2022

Sales	17,730	100.0
Royalties & other op. inc.	68	0.4
Cost of sales	-8,813	-49.7
M & D	-2,889	-16.3
R & D	-1,957	-11.0
G & A	-583	-3.3
Core operating profit	3,556	20.1



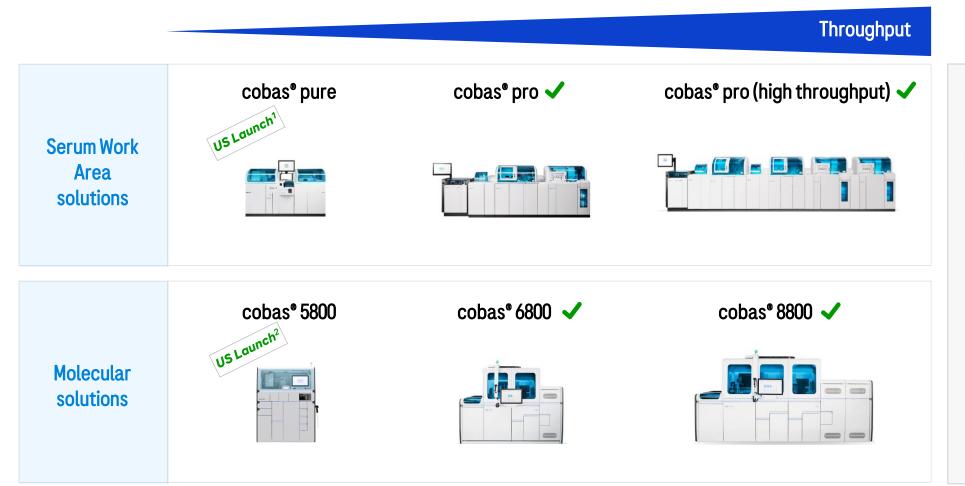
Admin +4%

CER=Constant Exchange Rates 41

New system launches in US



Enabling comparable results in different size laboratories



Increasing access

Family concept addressing needs of all lab sizes. Beyond US, will increase access in low and middle income countries

Reducing cost

Automation and tailored throughput help laboratories and health care systems

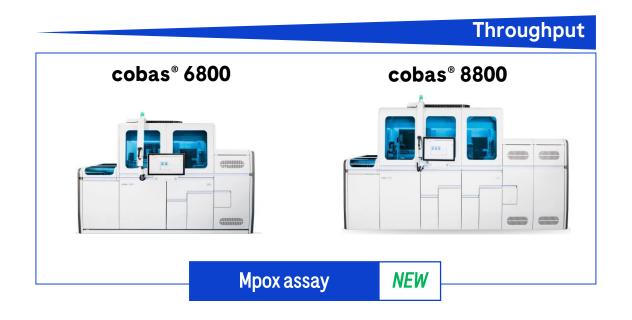
More sustainable Up to 80% less plastic waste per test

42

FDA emergency use authorization for the mpox assay



Running on cobas® 6800/8800 high throughput platforms



- May 2022: Launch of LightMix® modular virus kits for the detection of the mpox virus (on LightCycler instruments)
- November 2022: Received FDA EUA for the mpox assay run on cobas 6800/8800 within two months of regulatory pathway opening in September
- Roche fast response to the public health emergency contributed to fortifying its position and reputation in addressing outbreaks

STRONG-HF¹ trial stopped early due to superior efficacy²



Significant reduction of hospitalizations or mortality in heart failure



Evaluate the efficacy and safety of rapid up-titration of oral HF therapy, supported by NT-proBNP monitoring^{2,3,4}

Disease burden



> 64m patients diagnosed with heart failure annually⁵



>50% mortality after 5 years of patients under current site of care treatment regimen⁵

Study set up⁶



6 tests per patient of NT-proBNP are needed for safety monitoring (on label)



Serial measurements of NT-proBNP during uptitration of 4 evidence based HF drugs⁷



N=1078 Pts⁸, 1oEP: composite all-cause death + HF hospitalization at day 180

Outcome: 34% decrease in hospitalization and deaths, p<0.05 (NNT=12)^{2,9}

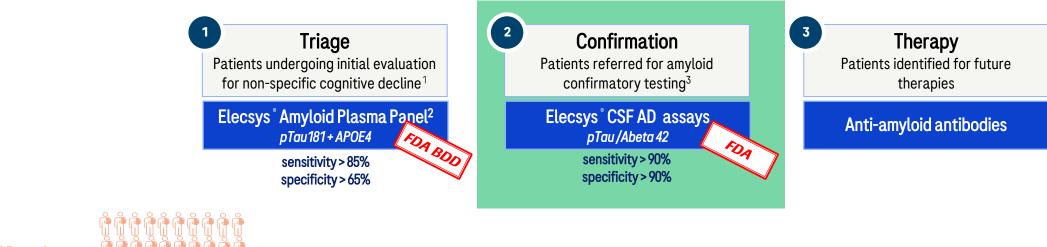
STR NG-HF

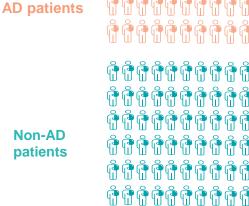
¹ Safety, Tolerability and Efficacy of Rapid Optimization, Helped by NT-proBNP testinG, of Heart Failure Therapies; ² Mebazza-A et al. Lancet 2022. 400:1938-1952; ³ Kimmoun-A et al. Eur J Heart Fail 2019. 21: 1459-1467; ⁴ Gotter-G et al. Eur J Heart Fail 2021. 23:1981-1982; ⁵ Groenewegen-A et al. Eur J Heart Fail 2020. 22:1342-1356; ⁶ multicenter, randomized, parallel group strategy-based trial; ⁷ Source: https://clinicaltrials.gov/ct2/show/NCT03412201, Drugs: beta-blockers; angiotensin converting enzyme inhibitors (ACEi), angiotensin receptor blocker (ARB) or angiotensin receptor neprolysin inhibitor (ARNi); and mineralocorticoid receptor antagonist (MRAs): 8 Initially planned study setup of n=1,800 which wasn't reached due to termination for superior efficacy; 9 NNT = Number Needed to Treat

Elecsys® Amyloid Plasma Panel clinical results

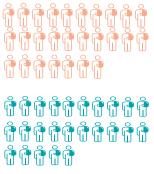


Received FDA approval for Elecsys ® CSF AD assays pTau /Abeta 42



















¹ Assumed prevalence of AD 30% in symptomatic patients; 2 Mean of clinical performance data from retrospective cohorts measured with Elecsys Amyloid Plasma Panel; Blennow K et al. Clinical performance and robustness of blood-based biomarkers for early detection of amyloid pathology associated with Alzheimer's disease. Alzheimer's Dement. 2022,18(6):e069052³ Alternative to PET scan

Diagnostics key launches 2023



	Area	Product	Description	Markets
		CCM Vertical	Modular transportation system, integrated into the existing cobas connection modules, allowing for overhead sample transportation over different work areas or different floors enabling effective use of lab space	Global
Instruments Automation	Core Lab	cobas pro integrated solutions	Scalable and modular serum work area analyzer for mid to high volume clinical chemistry and immunochemistry testing	China
		cobas pure integrated solutions	Serum work area analyzer for low to mid volume clinical chemistry and immunochemistry testing on a footprint of two square meters	China
	Molecular Lab	LightCycler Pro	Flexible real-time PCR instrument with dual IVD and research mode as well as enhanced system features	US & CE
	Point of Care	cobas pulse	Handheld device combining professional glucose meter and a digital platform to host digital clinical decision support applications (from Roche and third parties)	US
	Pathology Lab	IDH1 R132H (IDH Glioma)	Neuropathology Immunohistochemistry (IHC) solution supporting the detection of tumor cells with the IDH1 R132H mutation aiding pathologists to render a diagnosis of gliomas	US
		Anti-HEV IgG and Anti-HEV IgM	Anti-HEV IgM: Immunoassay aiding in the diagnosis of acute HEV infection in clinical settings; Anti-HEV IgG: Immunoassay aiding in the detection of a recent or past HEV infection and enabling accurate seroprevalence determinations. The two assays expand the hepatitis panel (HAV, HBV, HCV, HEV) on the same analytical platform	CE
Tests		HBeAg Quant	Immunoassay aiding in diagnosis, monitoring and predicting treatment response for patients with hepatitis B viral infection	CE
		IL-6 Neonatal sepsis (claim extension)	Only immunoassay available on the market with dedicated claim and supporting evidence aiding in diagnosis of sepsis in neonates, with potential to reduce newborn mortality	CE
		RUO Amyloid Plasma Assays (pTau181 & ApoE4)	Two qualitative immunoassays measuring the phosphorylated Tau 181 protein and apolipoprotein E4 in human plasma for research use only	US
	Pathology Lab	RUO Digital Pathology Algorithm: PD-L1 SP142	Digital pathology algorithm aiding pathologists in scoring PD-L1 (SP142) breast samples, ensuring a standardized approach and an adjunctive tool to augment diagnostic confidence for research use only	Global
		navify Algorithm Suite	Digital solution providing access to an open library of certified IVD-based clinical algorithms	Selected markets ¹
Digital		Menu for navify Algorithm Suite	Certified clinical algorithms for oncology applications such as colon and liver cancers	Selected markets ¹
Solutions	Lab Insights	cobas infinity lab 3.05	Next-generation lab middleware enabling ecosystem of cloud-based solutions for quality control and instrument maintenance	Global
		navify Marketplace	Digital marketplace offering lab customers full range of innovative applications (from Roche and third parties)	Selected markets ¹
		navify Sample Tracking	Open digital solution offering sample tracking beyond the lab setting (from IVD-sample creation to lab reception) to improve testing traceability and quality	Selected markets ¹

¹ Selected markets: 14 countries with first releases // CE: European conformity; RUO: Research use only; PCR: Polymerase chain reaction; IVD: In vitro diagnostic; IDH: Isocitrate dehydrogenase; HEV: Hepatitis E virus; HAV: Hepatitis A virus; HBV: Hepatitis B virus; HCV: Hepatitis C virus





Finance

Alan Hippe Chief Financial Officer



2022 results

Focus on cash and balance sheet

Outlook

New Income Statement Representation in 2023

2022: Highlights



49

Business

- Group sales growth of +2% due to strong underlying business in both divisions
- Core operating profit up by +3% and Core EPS growth +5% (incl. accretion of 4.8%)
- Proposal to further increase dividend in Swiss francs

Cash flow

- Strong Operating Free Cash Flow of CHF 17.7bn, -8% lower due to increased net working capital
- Net debt decreased by CHF 2.6bn vs. YE 2021

Net financial results

• Core net financial result worsened by -475m driven by higher interest expenses

IFRS

• Net income -6% driven by higher Intangible Assets impairment, partially offset by lower Intangible Assets amortization





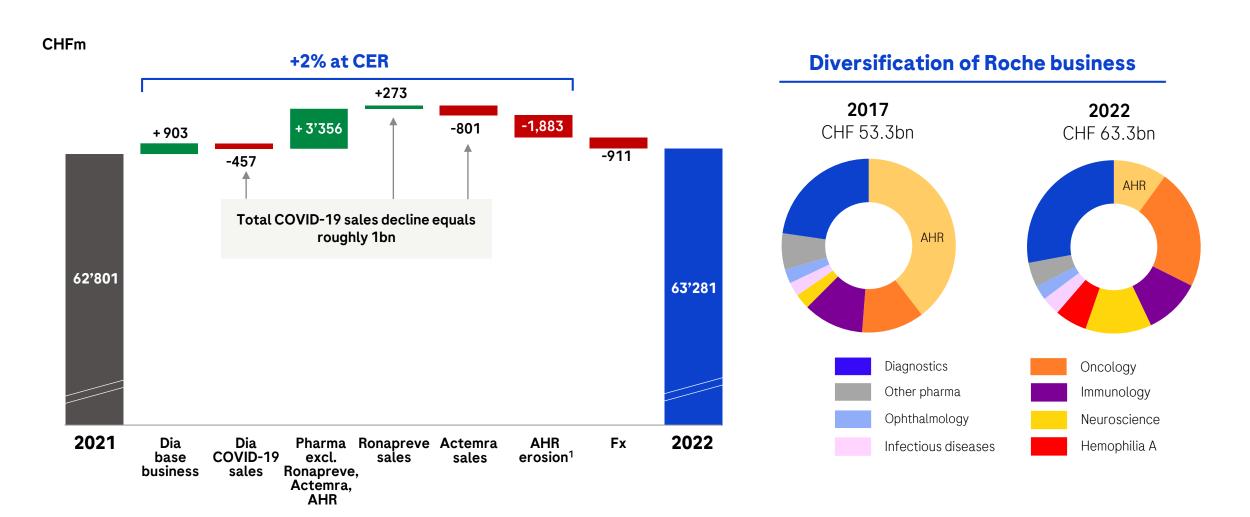
Sales growth of +2%, Core Operating profit up +3%, Core EPS growth of +5%

	2022	2022 2021		ge in %
	CHFm	CHFm	CHF	CER
Sales	63,281	62,801	1	2
Core operating profit	22,173	21,897	1	3
as % of sales	35.0	34.9		
Core net income	17,530	18,071	-3	-1
as % of sales	27.7	28.8		
Core EPS (CHF)	20.30	19.81	2	5
IFRS net income	13,531	14,935	-9	-6
as % of sales	21.4	23.8		
Operating free cash flow	17,673	19,411	-9	-8
as % of sales	27.9	30.9		
Free cash flow	13,041	15,691	-17	-16
as % of sales	20.6	25.0		

CER=Constant Exchange Rates 50

2022: Pharma and Diagnostics underlying business driving growth





2022: Group operating performance



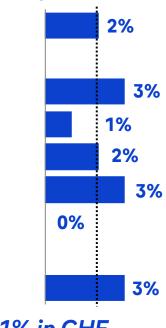
Core operating profit growth of +3%

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	CHFm	abs. CER
Sales	63,281	+1,391
Royalties & other op. inc.	3,145	+83
Cost of sales	-18,075	-204
M & D	-9,546	-159
R & D	-14,053	-367
G & A	-2,579	-4
Core operating profit	22,173	+740

2022 vs. 2021



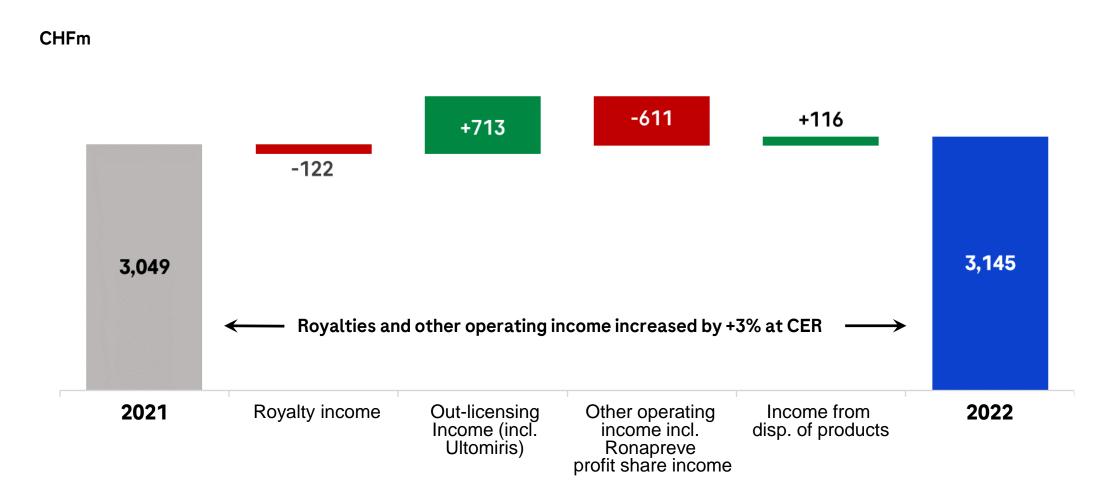


+1% in CHF

2022: Royalties and other operating income



Higher income driven by one-time Ultomiris patent settlement gains



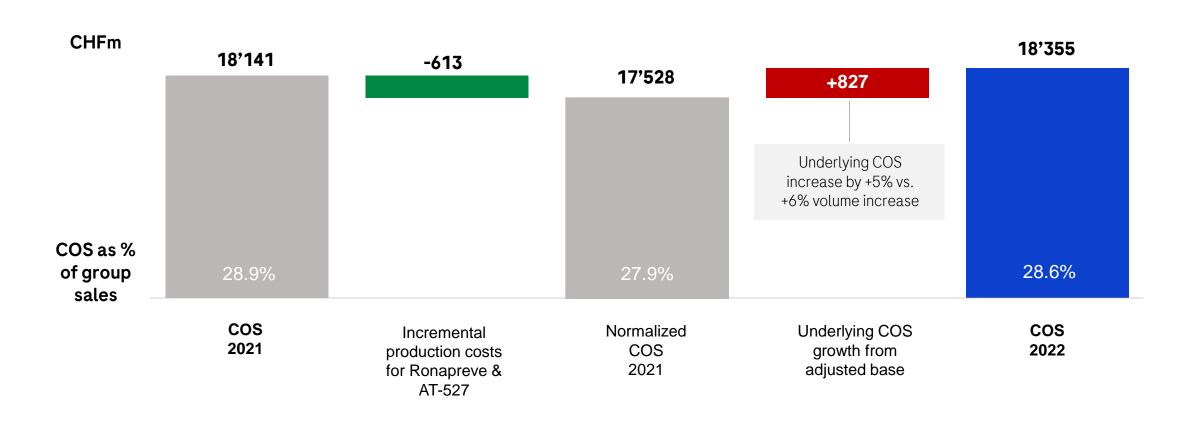
CER = Constant Exchange Rates





54

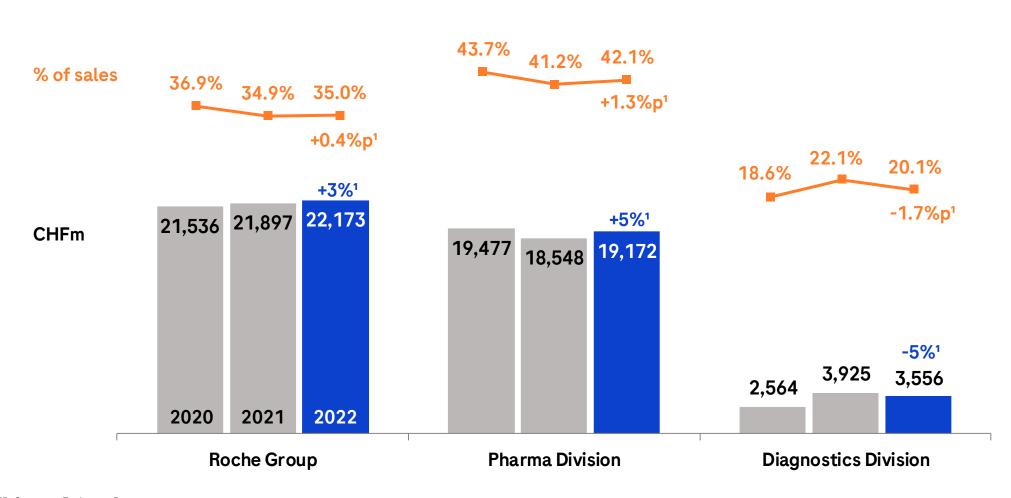
Increase due to volume growth, partially offset by the base effect of the 2021 incremental production costs for Ronapreve & AT-527



All at CER=Constant Exchange Rates; COS=Cost of Sales

2022: Core operating profit and margin





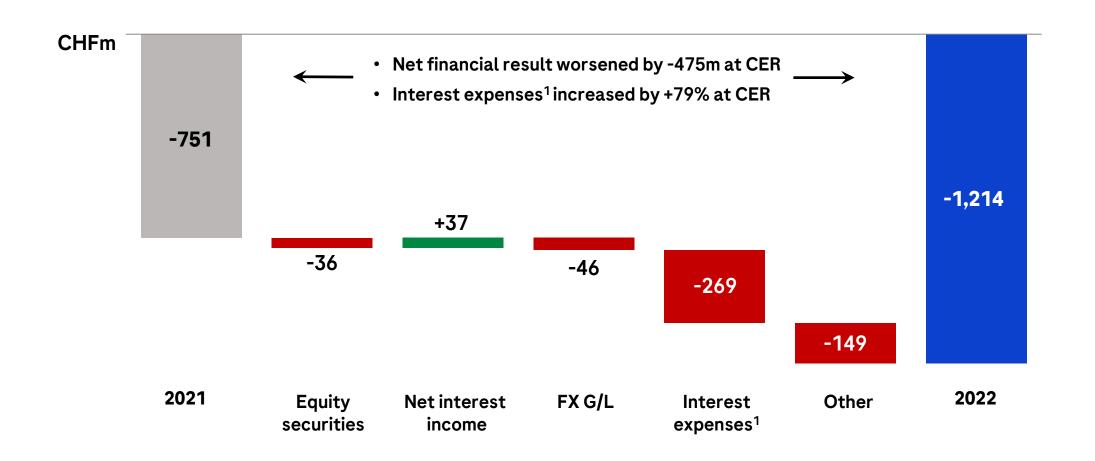
¹At CER=Constant Exchange Rates

55

2022: Core net financial result



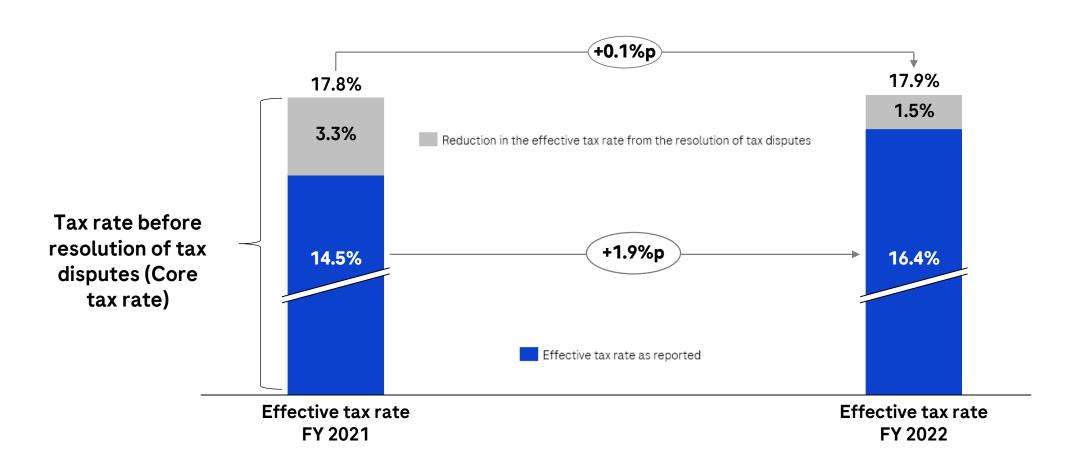
Net financial result worsened due to higher interest expenses







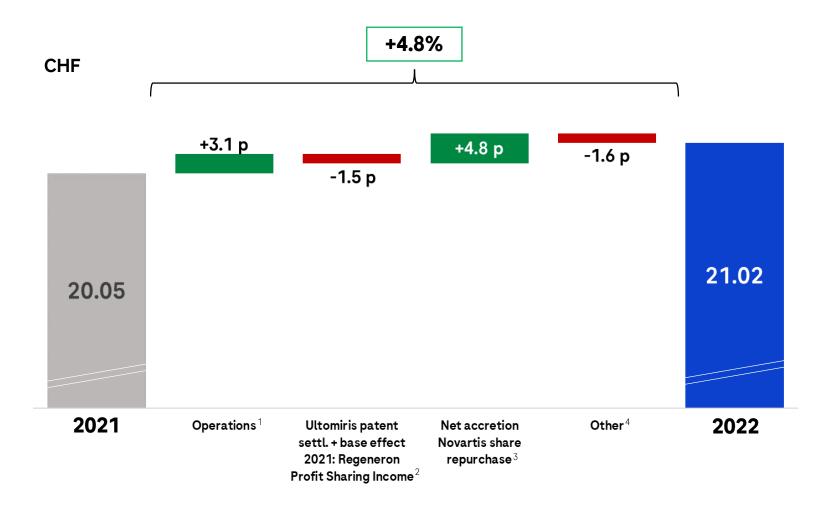
Increase in core tax rate mainly due to the relative lower impact from the resolution of tax disputes in 2022 compared to 2021



2022: Core EPS development



Operations growth and accretion effect from share repurchase are main drivers for higher Core EPS





2022: Non-core and IFRS income

Non-core operating expenses above PY driven by higher impairment of intangible assets, partially offset by lower amortization of intangible assets due to Esbriet

	2021	2022		Change in %	
	CHFm	CHFm	CHFm	CHF	CER
Core operating profit	21,897	22,173	277	+1	+3
Global restructuring plans	-1,362	-969	393		
Amortisation of intangible assets	-1,556	-933	623		
Impairment of intangible assets ¹	-651	-2,837	-2,186		
M&A and alliance transactions	-55	20	75		
Legal & Environmental ²	-118	22	140		
Total non-core operating items	-3,742	-4,697	-955		
IFRS Operating profit	18,155	17,476	-680	-4	-1
Total financial result & taxes	-3,220	-3,944	-724		
IFRS net income	14,935	13,531	-1,405	-9	-6



2022 results

Focus on cash and balance sheet

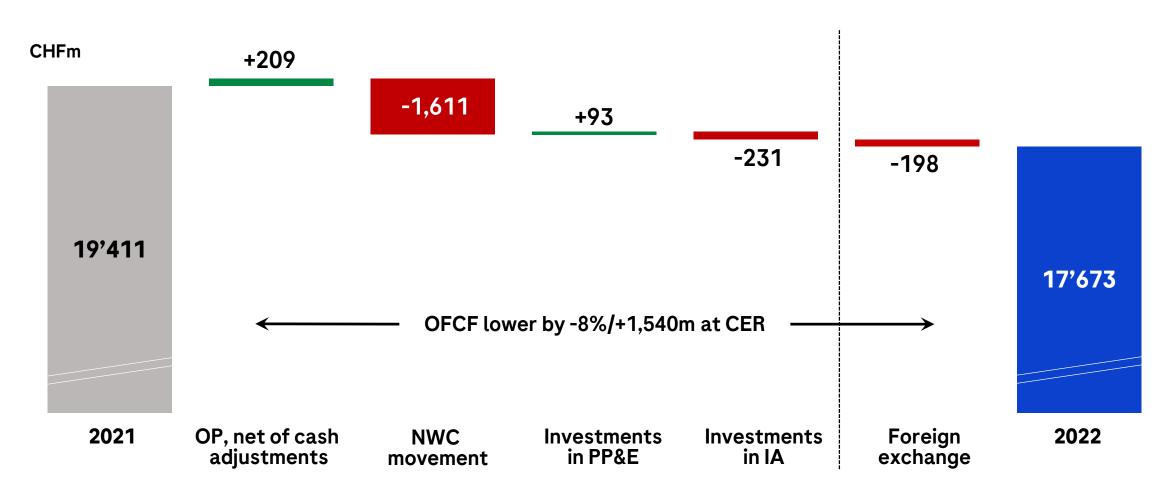
Outlook

New Income Statement Representation in 2023

2022: Group Operating Free Cash Flow



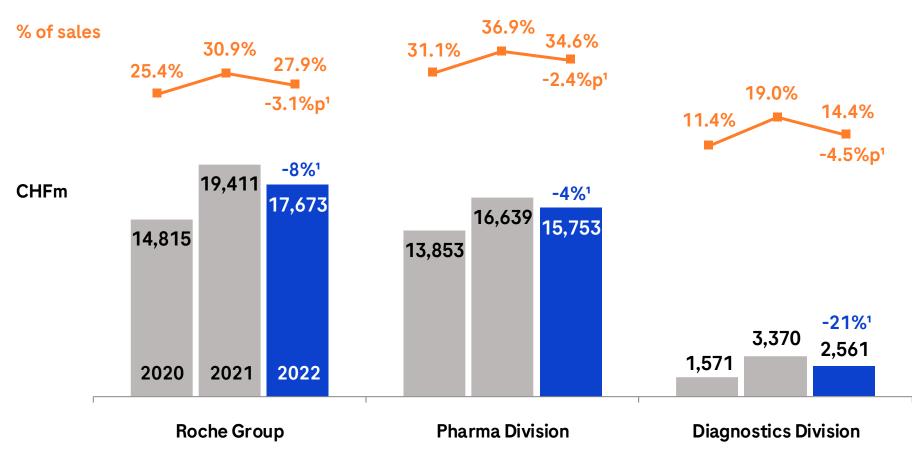
OFCF -8% driven by movements in NWC and higher investments in IA



2022: Operating free cash flow and margin



OFCF -8% driven by movements in NWC and higher investments in IA

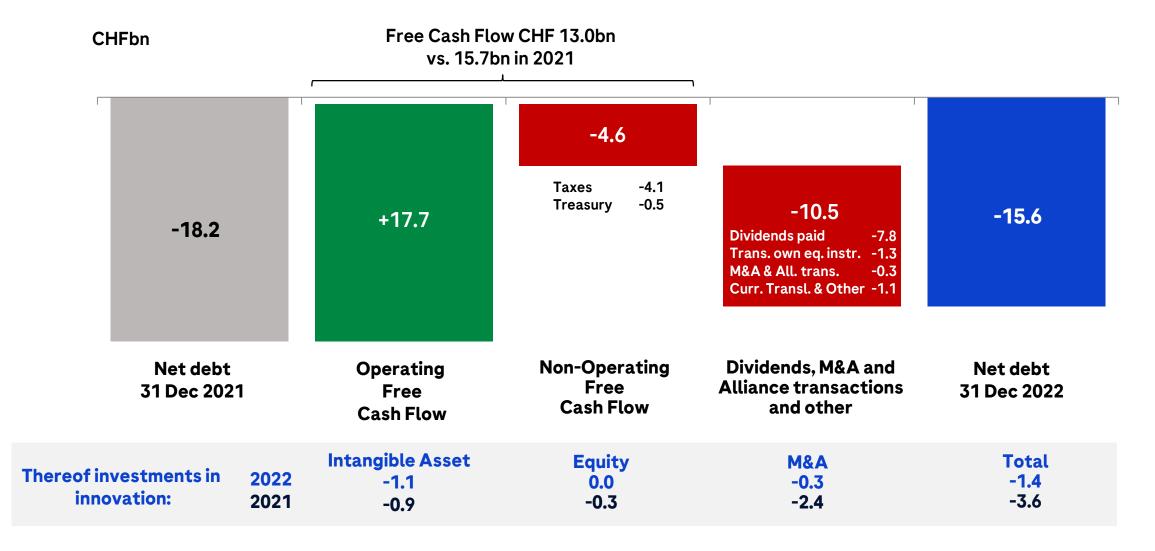


¹ At CER=Constant Exchange Rates





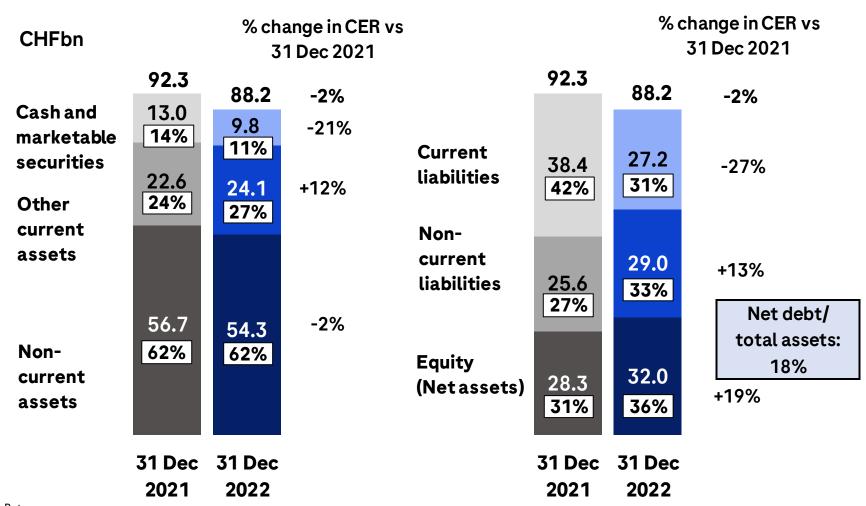
Net debt lower by CHF +2.6bn vs. year end 2021



Balance sheet 31 December 2022



Equity ratio at 36% (31 Dec 2021: 31%) and net debt to assets at 18% (31 Dec 2021: 20%)



CER = Constant Exchange Rates 64



2022 results

Focus on cash and balance sheet

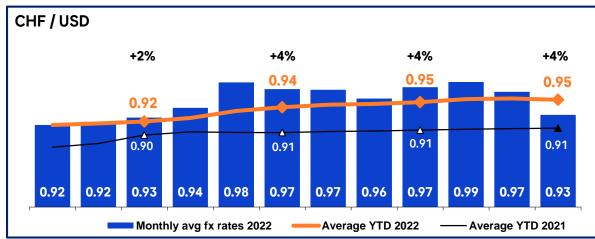
Outlook

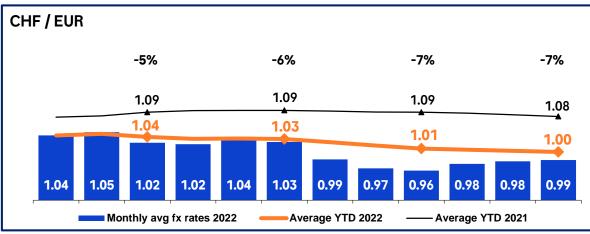
New Income Statement Representation in 2023

Currency impact 2022



66





In 2022 impact ¹	is (%p):
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	Q1	НҮ	Sep YTD	FY
Sales	-1	0	-1	-1
Core operating profit		0		-2
Core EPS		0		-3

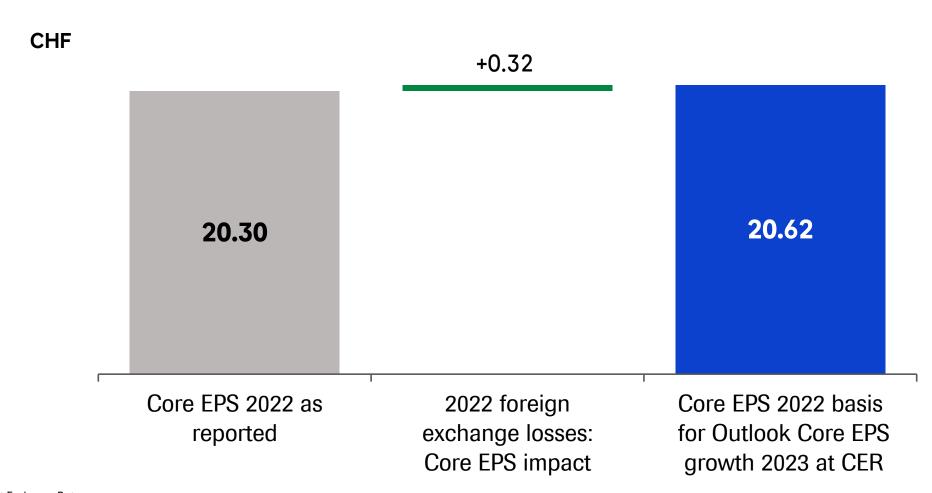
2023 currency impact¹ expected (based on 30 December 2022 FX rates): Around -4%p to -6%p on Sales, Core OP & Core EPS

¹On group growth rates

2022: Core EPS

Roche

Core EPS 2022 of CHF 20.62 is basis for Core EPS outlook 2023 at CER



CER = Constant Exchange Rates

2023 outlook



Group sales growth¹

• Low single digit decline

Core EPS growth¹

Broadly in line with sales decline

Dividend outlook

• Further increase dividend in Swiss francs

¹At Constant Exchange Rates (CER)

68



2022 results

Focus on cash and balance sheet

Outlook

New Income Statement Representation in 2023

Income Statement Presentation 2023



Improving comparability, reducing complexity, reinforcing alignment

Changes in Income Statement presentation

- Improve external comparability and simplify messaging by using "Selling, General & Administration" costs, from merging "Marketing & Distribution" and "General & Administration".
- Reinforcing alignment with latest developments on *Revenue* by using "Other revenues", instead of "Royalties and Other Operating Income". Introducing a line "Other operating income / expense" for non-revenue income and expenses that do not fall into the regular functional costs.
- Simplify and standardise reporting by **removing allocations** from Corporate to the Divisions and various reporting lines for functions with global accountability such as informatics, human resources, and finance.

Consequences

- Sales, Group Operating Profit and EPS metrics are unaffected.
- No change to Core Reporting Concept.
- Allocation changes will reduce costs allocated to Divisions and increase Divisional margins (around 4.0-5.0 %points).

Timeline

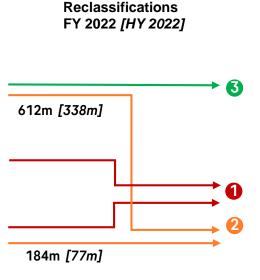
• Implementation effective 1 January 2023. Comparative 2022 information will be restated.

Changes to income statement presentation (1)



As published income statement (core)

Core basis CHFm		30 June 2022	31 Dec 2022
Sales		32,295	63,281
Royalties & Other Op	perating Income	1,943	3,145
Cost of Sales		(9,305)	(18,075)
Marketing & Distribu	tion	(4,459)	(9,546)
Research & Development		(6,628)	(14,053)
General & Administration		(1,178)	(2,579)
Core Operating Pr	ofit	12,668	22,173



Revised, prior to Group allocation changes

Core basis CHFm		30 June 2022	31 Dec 2022
Sales		32,295	63,281
Other Revenue		1,605	2,533
Cost of Sales		(9,305)	(18,075)
Research & Development		(6,628)	(14,053)
Selling, General & Ad	ministration	(5,714)	(12,309)
Other Operating Income (Expense)		415	796
Core Operating Pro	ofit	12,668	22,173

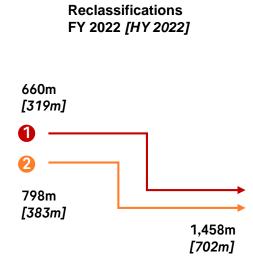
- **Selling, General & Administration:** Merging of M&D and G&A to improve comparability vs. peers
- Other Operating Income (Expense): Reinforces alignment with latest developments on revenue. OOIE will include non-revenue items currently in ROOI, such as "Income from disposal of product rights", as well as "Gains/losses on divestments", as well as expenses that do not fall into the regular functional costs, such as "Pension -past service costs" and "Impairment of goodwill" (non-core).
- **Solution** Rename: Former ROOI to **Other Revenue** including royalty income, profit share income and other out-licensing income

Changes to income statement presentation (2)



Revised, prior to Group allocation changes

Core basis CHFm		30 June 2022	31 Dec 2022
Sales		32,295	63,281
Royalties & Other	Operating Income	1,605	2,533
Cost of Sales		(9,305)	(18,075)
Research & Develo	opment	(6,628)	(14,053)
Selling, General &	Administration	(5,714)	(12,309)
Other Operating I	ncome (Expense)	415	796
Core Operating	Profit	12,668	22,173



Restated

Core basis CHFm		30 June 2022	31 Dec 2022
Sales		32,295	63,281
Other Revenue		1,605	2,533
Cost of Sales		(8,986)	(17,415)
Research & Developn	nent	(6,245)	(13,255)
Selling, General & Ad	ministration	(6,416)	(13,767)
Other Operating Inco	me (Expense)	415	796
Core Operating Pro	ofit	12,668	22,173

- **Ost of Sales:** Reclassification of globally managed informatics, human resources and finance to SG&A.
- **Research & Development:** Reclassification of globally managed informatics, human resources and finance to SG&A.





Removing allocations of Group Functions

Increase in Divisional Margins of 4-5 % points, no change in Group Margins

CHFm	As published	30 June 2022 Group Functions shift	Restated	As published	31 December 2022 Group Functions shift	Restated
Core Operating Profit						
Roche Group	12,668		12,668	22,173		22,173
Pharmaceuticals Division	10,318	971	11,289	19,172	1,959	21,131
Diagnostics Division	2,560	393 ——	2,953	3,556	825 ——	4,381
Corporate	(210)		→ (1,574)	(555)	L	(3,339)
Core Operating Profit as % of Sales 3 rd						
Roche Group	39.2%		39.2%	35.0%		35.0%
Pharmaceuticals Division	46.2%		50.5%	42.1%		46.4%
Diagnostics Division	25.7%		29.7%	20.1%		24.7%

Doing now what patients need next



Roche Group development pipeline

Marketed products development programmes

Roche Pharma global development programmes

Roche Pharma research and early development (pRED)

Genentech research and early development (gRED)

Spark

Pharma sales appendix

Diagnostics sales appendix

Foreign exchange rates information

Changes to the development pipeline



Q4 2022 update

New to phas

6 NMEs:

RG6209 NME – retinal disease

RG6421 TMEM16A potentiator – cystic

fibrosis

RG6524 NME - solid tumors

RG6411 NME – solid tumors

CHU anti-HLA-DQ2.5 x gluten peptides -

celiac disease

CHU RAY121 – immunology

New to phase II

1 NME:

RG1662 basmisanil - Dup15q syndrome

1 NME (moved from phase III):

RG6042 tominersen – Huntington's

New to phase III

2 NMEs:

RG6179 anti-IL-6 - UME

RG6330 KRAS G12C - 2L NSCLC

New to registration

1 NME (US):

RG6026 glofitamab - 3L+ DLBCL

1 AI (US & EU):

RG7446 Tecentriq SC – subcutaneous formulation, all approved indications

Removed from phase I

1 NME:

RG7880 efmarodocokin alfa - aGVHD

Removed from phase II

2 NMEs:

RG1450 gantenerumab – prodromal to mild Alzheimer's

Removed from phase III

RG7440 ipatasertib + abiraterone - 1L CRPC

5 Als:

RG7446 Tecentriq + chemo - 1L mUC

RG7446 Tecentriq + cabozantinib - 2L

NSCLC

RG3502 Kadcyla + Tecentriq - 2L+ HER-2+ PD-L1+ mBC

RG1450 gantenerumab – preclinical Alzheimer's

RG6354 zinpentraxin alfa (PRM-151) - IPF

Approvals

1 NME (US):

RG7828 Lunsumio - 3L+ FL

3 Als (US):

RG7446 Tecentriq - ASPS

RG1569 Actemra - COVID-19 pneumonia

RG7421 Cotellic – histiocytosis

2 Als (EU):

RG6152 Xofluza – influenza pediatric

RG6013 Hemlibra - moderate hemophilia A

Roche Group development pipeline



Phase I	(55 NMEs + 12 Als)	
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RG6007	HLA-A2-WT1 x CD3	AML	RG7802	cibisatamab ± T	solid tumors
RG6026	glofitamab monotherapy + combos	heme tumors	RG7827	FAP-4-1BBL monotherapy + combos	solid tumors
RG6058	tiragolumab combos	heme & solid tumors	RG7828	Lunsumio monotheraphy + combos	heme tumors
RG6076	CD19-4-1BBL combos	heme tumors	CHU	glypican-3 x CD3	solid tumors
RG6129	HLA-A2-MAGE-A4 x CD3	solid tumors	CHU	codrituzumab	HCC
RG6160	cevostamab (FcRH5 x CD3)	r/r multiple myeloma	CHU	CD137 switch antibody	solid tumors
RG6171	giredestrant (SERD)	solid tumors	CHU	RAS inhibitor	solid tumors
RG6114	inavolisib (mPI3K alpha inh)	solid tumors	CHU	SPYK04	solid tumors
RG6156	EGFRvIII x CD3	glioblastoma	SQZ	PBMC vaccine	solid tumors
RG6180	autogene cevumeran ± T	solid tumors	RG6287	-	IBD
RG6185	belvarafenib (pan-RAF inh) + Cotellic		RG6315		nunologic disorders
RG6189	FAP-CD40 ± T	solid tumors	RG6341	-	asthma
RG6194	runimotamab (HER2 x CD3)	ВС	RG6421	TMEM16A potentiator	cystic fibrosis
RG6234	forimtamig (GPRC5D x CD3)	multiple myeloma	RG6536 ³	vixarelimab	immunology
RG6264	Phesgo OBI	HER2+ BC	RG7828	Lunsumio	SLE
RG6279	PD1-IL2v ± T	solid tumors	CHU	anti-HLA-DQ2.5 x gluten peptides	celiac disease
RG6286	-	colorectal cancer	CHU	RAY121	immunology
RG6290	MAGE-A4 ImmTAC ± T	solid tumors	RG6006		bacterial infections
RG6292	CD25 MAb combos	heme & solid tumors	RG6319		inary tract infection
RG6323	IL15/IL15Ra-Fc±T	solid tumors	RG6035	BS-CD20 MAb	multiple sclerosis
RG6330	KRAS G12C	solid tumors	RG6091	_	Angelman syndrome
RG6333	CD19 x CD28 + glofitamab	r/r NHL	RG6163	•	sychiatric disorders
RG6344	BRAF inhibitor (3)	solid tumors	RG6182		generative diseases
RG6392	-	oncology	RG6237	•	omuscular disorders
RG6411	-	solid tumors	RG6289	-	Alzheimer's
RG6433	SHP2i combos	solid tumors	RG6418*	selnoflast	inflammation
RG6440	TGFβ (SOF10)	solid tumors	RG7637		sychiatric disorders
RG6512	FIXa x FX	hemophilia	RG6120	VEGF-Ang2 DutaFab	nAMD
RG6524	-	solid tumors	RG6209	-	retinal disease
RG6526 ¹	camonsertib	solid tumors	RG6312		geographic atrophy
RG6538 ²	P-BCMA-ALLO1		RG6351	0.0	retinal disease
		multiple myeloma	RG6501 ⁴	OpRegen	geographic atrophy
RG7446	Morpheus platform	solid tumors	RG7921	-	RVO
RG7601	Venclexta ± azacitidine	r/r MDS	CHU	anti-IL-8 recycling antibody	endometriosis

Phase II (23 NMEs + 8 Als)

RG6026	glofitamab+chemo	1L ctDNA high risk DLBCL
	tiragolumab+T	NSCLC
RG6058	tiragolumab+T+chemo	NSCLC neoadj-adj
NG0030	tiragolumab+T	cervical cancer
	tiragolumab + T	1L PD-L1+ mSCCHN
RG6107	crovalimab	sickle cell disease
RG6139	PD1 x LAG3	solid tumors
RG6180	autogene cevumeran + pem	nbrolizumab 1L melanoma
RG6354	zinpentraxin alfa (PRM-151) myelofibrosis
RG6357	SPK-8011	hemophilia A
RG6358	SPK-8016 hemoph	ilia A with inhibitors to factor VIII
RG6149	astegolimab (Anti-ST2)	COPD
RG6299 ⁵	ASO factor B	IgA nephropathy
RG7854/ RG6346/	ruzotolimod (TLR7 ago[3])/	
RG6084**	xalnesiran (siRNA)/ PDL1 LN	NA 1154
RG6359	SPK-3006	Pompe disease
RG1662	basmisanil	Dup15q syndrome
RG6042	tominersen	Huntington's
RG6100	semorinemab	Alzheimer's
RG6102	trontinemab	Alzheimer's
RG6237	latent myostatin + Evrysdi	SMA
RG6416	bepranemab	Alzheimer's
RG7314	balovaptan	post-traumatic stress disorder
RG7412	crenezumab	familial Alzheimer's healthy pts
RG7816	alogabat (GABA Aa5 PAM)	ASD
RG7906	ralmitaront	schizophrenia
RG7935	prasinezumab	Parkinson's
RG6179	anti-IL-6	DME
RG7774	vicasinabin (CB2 receptor a	agonist) DR
RG6299 ⁵	ASO factor B	geographic atrophy
Na	Aclosular Entity (NIME)	Matabaliam

New Molecular Entity (NME)
Additional Indication (AI)
Oncology / Hematology
Immunology
Infectious Diseases

Metabolism
Neuroscience
Ophthalmology
Other

77

Roche Group development pipeline



Phase III (8 NMEs + 41 Als)

RG3502	Kadcyla + T	HER-2+ eBC high-risk
RG6026	glofitamab + chemo	2L+ DLBCL
	tiragolumab + T	1L PD-L1+ NSCLC
	tiragolumab + T	1L esophageal cancer
RG6058	tiragolumab+T locall	ly advanced esophageal cancer
	tiragolumab+T s	stage III unresectable 1L NSCLC
	tiragolumab + T	1L non-squamous NSCLC
RG6107	crovalimab*	PNH
NG0 107	crovalimab	aHUS
RG6114	inavolisib (mPI3K alpha inh	n) 1L HR+ mBC
	giredestrant (SERD)	1L ER+/HER2- mBC
RG6171	giredestrant (SERD)	ER+ BC adj
	giredestrant (SERD) + Phes	sgo 1L ER+/HER2+ BC
RG6330	KRAS G12C	2L NSCLC
	Tecentriq + platinum chem	no NSCLC periadj
	Tecentriq	NMIBC, high-risk
	Tecentriq + cabozantinib	RCC adv
	T ± chemo	SCCHN adj
RG7446	T + capecitabine or carbo/	gem 1L TNBC
	T + paclitaxel	TNBC adj
	T + Avastin	HCC adj
	Tecentriq	ctDNA+ high-risk MIBC
	T+ lurbinectedin	1L maintenance SCLC
RG7601	Venclexta	r/r MM t(11:14)
1107001	Venclexta + azacitidine	1L MDS
RG7828	Lunsumio + lenalidomide	2L+ FL
1107020	Lunsumio + Polivy	2L+ DLBCL
RG7853	Alecensa	ALK+ NSCLC adj

RG3648	Xolair	food allergy
	Gazyva	lupus nephritis
RG7159	Gazyva	membranous nephropathy
	Gazyva	systemic lupus erythematosus
DO/450	Xofluza	influenza, pediatric (0-1 year)
RG6152	Xofluza	influenza direct transmission
D04504	Ocrevus higher dose	RMS & PPMS
RG1594	Ocrevus SC	RMS & PPMS
RG3625	TNKase	stroke
RG6168	Enspryng	myasthenia gravis
RG6168	Enspryng	MOG-AD
RG6168	Enspryng	autoimmune encephalitis
RG6356	delandistrogene mox	eparvovec (SRP-9001) DMD
RG7845	fenebrutinib	RMS
RG7845	fenebrutinib	PPMS
RG6179	anti-IL-6	UME
	Susvimo (PDS)	DME
RG6321	Susvimo (PDS)	DR
	Susvimo (PDS)	wAMD, 36-week
DC771/	Vabysmo (faricimab)	BRVO
RG7716	Vabysmo (faricimab)	CRVO
	-	

New Molecular Entity (NME) Additional Indication (AI)

Oncology / Hematology

Infectious Diseases

Immunology

Metabolism

Other

Neuroscience

Ophthalmology

Registration US & EU (1 NME + 4 Als)

RG6026	glofitamab	3L+ DLBCL
RG7446	Tecentriq SC	all approved indications
RG7596	Polivy ¹	1L DLBCL
RG6413+ RG6412	Ronapreve ²	SARS-CoV-2 hospitalised
RG7916	Evrysdi ³	SMA pediatric <2months

¹Approved in EU, filed in US ²Filed in EU

³Approved in US, filed in EU

T=Tecentriq
PDS=Port Delivery System with ranibizumab
*First filed in China in Q3 2022

NME submissions and their additional indications



bepranemab

Alzheimer's

balovaptan

post-traumatic stress

disorder

alogabat

(GABA Aa5 PAM)

ASD

fenebrutinib

RMS

fenebrutinib

PPMS

ralmitaront

schizophrenia

RG6416

RG7314

RG7816

RG7845

RG7845

RG7906

Projects in phase II and III

New Molecular Entity (NME)
Additional Indication (AI)
Oncology / Hematology
Immunology
Infectious Diseases



✓ Indicates submission to health authorities has occurred
Unless stated otherwise submissions are planned to occur in US and EU
PDS=Port Delivery System with ranibizumab
Mosun=mosunetuzumab
*First filed in China
¹IONIS managed

							NSCLC neoadj/adj		iga nepin opathy		3011120p111 e111u
		RG6058	tiragolumab + T 1L PD-L1+ NSCLC			RG6107	crovalimab sickle cell disease	RG7854/ RG6346/ RG6084	ruzotolimod (TLR7 ago [3])/ xalnesiran (siRNA)/ PDL1 LNA HBV	RG7935	prasinezumab Parkinson's
		RG6058	tiragolumab + T 1L esophageal cancer (CN)	RG6026	glofitamab + chemo 2L DLBCL	RG6139	PD1xLAG3 solid tumors	RG1662	basmisanil Dup15q syndrome	RG6179	anti-IL-6 UME
		RG6107	crovalimab* PNH (EU, US)	RG6058	tiragolumab + T Stage III unresectable 1L NSCLC	RG6171	giredestrant (SERD) 1L ER+/HER2- mBC	RG6042	tominersen Huntington's	RG6179	anti-IL-6 DME
		RG6321	Susvimo (PDS) DME (US)	RG6107	crovalimab aHUS	RG6171	giredestrant (SERD) ER+ BC adj	RG6100	semorinemab Alzheimer's	RG6299 ¹	ASO factor B geographic atrophy
RG6026	glofitamab 3L+ DLBCL √	RG6321	Susvimo (PDS) DR (US)	RG6114	inavolisib (mPI3K alpha inh) 1L HR+ BC	RG6171	giredestrant (SERD) + Phesgo 1L ER+/HER2+ BC	RG6102	trontinemab Alzheimer's	RG6321	Susvimo (PDS) wAMD, 36-week refill
RG6107	crovalimab* PNH(CN)√	RG7716	Vabysmo (faricimab) BRVO/CRVO	RG6356	delandistrogene moxeparvovec (SRP-9001) DMD (EU)	RG6180	autogene cevumeran 1L melanoma	RG6237	latent myostatin + Evrysdi SMA	RG7774	vicasinabin (CB2 receptor agonist) DR

glofitamab + chemo

1L ctDNA+ high risk

DLBCL tiragolumab + T

1L PD-L1+ cervical

cancer

tiragolumab + T

locally adv esophageal

cancer

tiragolumab + T

1L non-sq NSCLC

tiragolumab + T

1L PD-L1+ mSCCHN

tiragolumab+T+/-

chemo

RG6026

RG6058

RG6058

RG6058

RG6058

RG6058

KRAS G12 C

2L NSCLC

zinpentraxin alfa

(PRM-151)

myelofibrosis

Lunsumio (mosun) +

lenalidomide

2L FL

Lunsumio (mosun) +

Polivy

2L+DLBCL (US)

astegolimab

(anti-ST2)

COPD

ASO factor B

IaA nephropathy

RG6330

RG6354

RG7828

RG7828

RG6149

RG62991

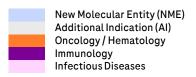
2022 > 2023 > 2024 > 2025 and beyond

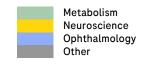
Status as of February 2, 2023

Al submissions for existing products



Projects in phase II and III





								RG3502	Kadcyla + Tecentriq HER-2+ eBC high-risk
		RG6264	Phesgo OBI HER2+ BC			RG7446	Tecentriq¹ NSCLC periadj	RG7446	Tecentriq High-risk NMIBC
		RG6396	Gavreto Tumor agnostic (US)			RG7446	Tecentriq SCCHN adj	RG7446	Tecentriq+ lurbinectedin 1l maintenance SCLC
		RG7446	Tecentriq + cabozantinib RCC adv	RG1594	Ocrevus SC RMS & PPMS	RG7446	Tecentriq + paclitaxel TNBC adj	RG7159	Gazyva membranous nephropathy
RG6413+ RG6412	Ronapreve** SARS-CoV-2 hospitalized (EU) ✓	RG7446	Tecentriq + Avastin HCC adj	RG3625	TNKase stroke	RG7446	Tecentriq ctDNA+ high-risk MIBC	RG7159	Gazyva systemic lupus erythematosus
RG1569	Actemra COVID-19 pneumonia√	RG7601	Venclexta r/r MM t(11:14)	RG3648	Xolair food allergy	RG7601	Venclexta + azacitidine 1L MDS	RG1594	Ocrevus higher dose RMS & PPMS
RG7446	Tecentriq SC all approved indications √	RG7446	Tecentriq + capecitabine or carbo/gem TNBC	RG6152	Xofluza direct transmission	RG7159	Gazyva lupus nephritis	RG6168	Enspryng MOG-AD
RG7596	Polivy 1L DLBCL (US) √	RG7853	Alecensa ALK+ NSCLC adj	RG6152	Xofluza influenza, pediatric (0-1 year)	RG6168	Enspryng myasthenia gravis	RG6168	Enspryng autoimmune encephalitis

2022

2023

2024

2025 and beyond

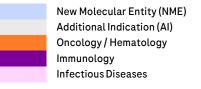
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Major pending approvals 2022

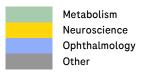


US		EU		China		Japan-Chugai	
RG7596	Polivy 1L DLBCL (US) Filed Aug 2022	RG7916	Evrysdi SMA presymptomatic pediatric <2mo Filed Nov 2021	RG7916	Evrysdi SMA presymptomatic pediatric <2mo Filed June 2022	RG6264	Phesgo HER-2+ BC/CC Filed Sept 2022
RG7446	Tecentriq SC all approved indications Filed Nov 2022	RG6413+ RG6412	Ronapreve* SARS-CoV-2 hospitalized Filed Jan 2022	RG6264	Phesgo HER-2+ BC Filed July 2022		
RG6026	glofitamab 3L+ DLBCL Filed Dec 2022	RG6026	glofitamab 3L+ DLBCL Filed April 2022	RG6107	crovalimab PNH Filed Aug 2022		
		RG1569	Actemra SS-ILD Filed Aug 2022	RG6026	glofitamab 3L+ DLBCL Filed Dec 2022		
			Tecentriq SC				

all approved indications Filed Nov 2022



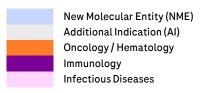
RG7446



Major granted approvals 2022 and 2023 YTD



US		EU		China		J	Japan-Chugai	
RG7716	Vabysmo (faricimab) DME Jan 2022	RG7596	Polivy 1L DLBCL May 2022	RG7446	Tecentriq NSCLC adj March 2022	RG1569	Actemra COVID-19 pneumonia Jan 2022	
RG7716	Vabysmo (faricimab) wAMD Jan 2022	RG7446	Tecentriq NSCLC adj June 2022	RG1569	Actemra RA SC April 2022	RG7716	Vabysmo (faricimab) DME March 2022	
RG1569	Actemra GCA IV Feb 2022	RG7828	Lunsumio (mosunetuzumab) 3L+ FL June 2022	RG6268	Rozlytrek NTRK+ solid tumors July 2022	RG7716	Vabysmo (faricimab) wAMD March 2022	
RG7916	Evrysdi SMA presymptomatic pediatric <2mo May 2022	RG7716	Vabysmo (faricimab) DME Sept 2022	RG6268	Rozlytrek ROS1+ NSCLC Aug 2022	RG1273	Perjeta + Herceptin HER-2+ CRC March 2022	
RG6152	Xofluza influenza pediatric Aug 2022	RG7716	Vabysmo (faricimab) wAMD Sept 2022	RG7596	Polivy 1L DLBCL Jan 2023	RG7446	Tecentriq NSCLC adj May 2022	
RG7421	Cotellic histiocytosis Oct 2022	RG6152	Xofluza influenza pediatric Jan 2023	RG7596	Polivy r/r DLBCL Jan 2023	RG6013	Hemlibra acquired Hemophilia A June 2022	
RG7446	Tecentriq ASPS Dec 2022	RG6013	Hemlibra moderate hemophilia A Jan 2023			RG105	Rituxan NMOSD June 2022	
RG7828	Lunsumio (mosunetuzumab) 3L+ FL Dec 2022					RG7596	Polivy 1L DLBCL Aug 2022	
RG1569	Actemra COVID-19 pneumonia Dec 2022					RG7159	Gazyva 1L CLL Dec 2022	





Doing now what patients need next